

the LOOKOUT

SEAMEN'S CHURCH INSTITUTE OF NEW YORK



**This Issue:
ANNUAL REPORT**

APRIL 1975

THE PROGRAM OF THE INSTITUTE

The Seamen's Church Institute of New York, an agency of the Episcopal Church in the Diocese of New York, is a unique organization devoted to the well-being and special interests of active merchant seamen.

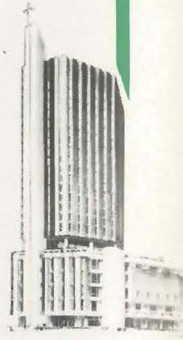
More than 753,000 such seamen of all nationalities, races and creeds come into the Port of New York every year. To many of them the Institute is their shore center in port and remains their polestar while they transit the distant oceans of the earth.

First established in 1834 as a floating chapel in New York harbor, the Institute offers a wide range of recreational and educational services for the mariner, including counseling and the help of five chaplains in emergency situations.

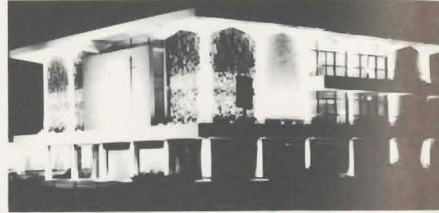
Each year 2,300 ships with 96,600 men aboard put in at Port Newark, where time ashore is extremely limited.

Here in the very middle of huge, sprawling Port Newark pulsing with activity of container-shiping, SCI has provided an oasis known as the Mariners International Center which offers seamen a recreational center especially constructed and designed, operated in a special way for the very special needs of the men. An outstanding feature is a soccer field (lighted at night) for games between ship teams.

Although 61% of the overall Institute budget is met by income from seamen and the public, the cost of special services comes from endowment and contributions. Contributions are tax deductible.



Seamen's Church Institute
State and Pearl Streets
Manhattan



Mariners International Center (SCI)
Export and Calcutta Streets
Port Newark, N.J.



some
thoughts
on seamen...
and SCI.

Merchant seamen, like the rest of us, come in a variety of sizes, shapes, colors and ages. They experience most of the same personal vicissitudes in living as everyone else; and for many, life moves along at a smooth and orderly pace while for others, things often seem "on the rocks."

the LOOKOUT

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Director

Carlyle Windley
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Yet, there are a number of factors which do make the seaman's life different from his land based peers; and most of these elements relate directly to his job. To mention a few ...

long stretches at sea away from home, family or friends ... demanding seven-day work weeks while on duty with no "free" weekends for rest and relaxation ... fast turn-around in ports due to today's containerized shipping ... few personal friends or knowledge of resources when in home port (close friends, neighbors, merchants, doctors, lawyers, ministers, etc.) ... a constant awareness when at sea that he (the seaman) is uncommonly subject to the raw forces of nature which yearly exact one of the greatest tolls in human lives of any current occupation.

In addition, the seaman, like most of us, is generally happiest when at his



work. There he can use his skills and knowledge in a productive, meaningful way. For him, time ashore is a great treat, but too much time "on the beach" leads to frustration and anxiety. Besides, what landlubber can appreciate or even care about the life he lives, and the particular work skills of which he is duly proud.

The Seamen's Church Institute of New York has long recognized the loneliness



and isolation of the mariner's life. It understands the particular demands, tensions and frustrations indigenous to the seafarer's career. Recognizing the merits of his work, it earnestly strives to offer every active seaman a friendly, shorebased home where he can rest, relax and renew ties with shipmates, friends and family.

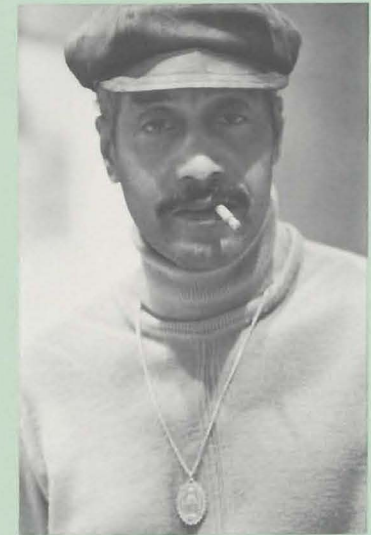
It also ministers to his spiritual needs

and helps him deal with his personal and practical problems—be they alcoholism, work visa, where to buy a suit at a fair price, family counseling or credit assistance, etc.



In addition, the Institute believes in and encourages "schooling." With the size, cost and sophistication of today's modern vessels, it seems important that the seamen stay abreast of the latest techniques and procedures needed to effectively and safely operate these giants of the sea. For this reason, the SCI Merchant Marine School operates year-round, offering a full range of courses applicable to ocean-going, coast-wise and inland water vessels.

The Institute also encourages the community to participate in many of its volunteer activities, cultural events, and



adult education programs. This is never done to usurp the place of the seaman, for his concerns have priority. Rather, it is to provide the opportunity for the public to learn more about the seaman and his life by getting to know him and also to learn more about the Institute's role in his life, while at the same time participating and benefiting from activities which can be enjoyed as a community.

For SCI, "Home from the sea..." has many meanings. Most of all, it means that it is our responsibility to see that in this great port of New York there will always be a place where any active seaman of whatever nationality or creed can find a "home away from home" staffed by people who understand him, who care about his welfare and who respect him for being the special breed of man that he is.



Featured speakers at the initial SCI "Friends" luncheon were (pictured left to right) Richard F. Pollard, SCI Board Member and Membership Chairman of the "Friends" Program; Dr. John M. Mulligan, SCI Director; Conrad H.C. Everhard, President - Dart Containerline, Inc.; and John G. Winslow, President - SCI Board of Managers.

The "Friends of the Seamen's Church Institute of New York" was officially launched on February 11th at a luncheon held at 15 State Street. Ninety-two persons representing the maritime industry and the corporate community of Lower Manhattan attended the initial luncheon (which had been anonymously underwritten by an Institute friend).

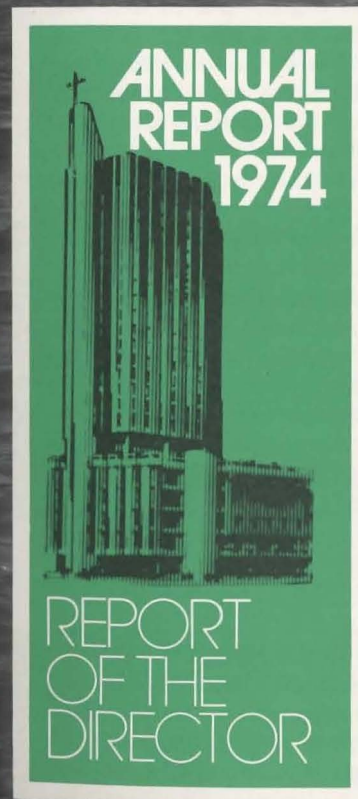
The program was conducted by John G. Winslow, president - SCI Board of Managers and included Dr. John M. Mulligan, SCI director; Conrad H.C. Everhard, president - Dart Containerline, Inc.; and Richard F. Pollard, senior vice president - Chase Manhattan Bank; SCI Board Member and Membership Chairman of the "Friends" Program.

The establishment of the "Friends of the Seamen's Church Institute of New York" is another milestone in the 140 year history of the Institute. Membership is available to persons connected with the maritime industry or New York business community. The "Friends" will hold periodic meetings and events and will work to enhance the Institute's reputation as the leading seamen's agency in the world and to provide financial support for the many programs that are conducted at a deficit.

New Program Launched At SCI



Board members and guests at pre-luncheon reception.



I never cease to wonder at the speed with which one annual report follows on the heels of another. There simply has not been time enough for a whole year to have passed. Or perhaps it is that so many things are going on that time slips by unnoticed. In any event, I again begin this report as I have been fortunate to begin each one of my reports, with sincere acknowledgment to our President, John Winslow, and our outstanding Board of Managers.

Under John Winslow's able leadership, the Board has addressed itself to a number of problems requiring a good deal of time and attention with remarkable good spirit, making this a very happy year for me and I sincerely hope for them also. And at the same time I pay

thankful tribute to everyone of my colleagues on the Staff in whatever capacity they serve. Their efforts have made this a year of exceptionally high quality productivity as is evident from the slightest perusal of our statistics. Their thoughtfulness and awareness has meant the refinement and enrichment of many of our programs, all to the benefit of the seamen we try to serve. Board and Staff have joined together, as they so often have done in the past, to add another illustri-

ous chapter to the long history of this vital Institute.

Early in the year, after careful deliberation, the Board decided that we should clear ourselves of our remaining indebtedness resulting from the construction of this building. It is now evident to all that this step was foresighted and wise. We are now entirely free of all debt and have eliminated the burden of debt service charges from our operating budget. In the current situation of general financial malaise this stands out as a fine example of fiduciary stewardship.

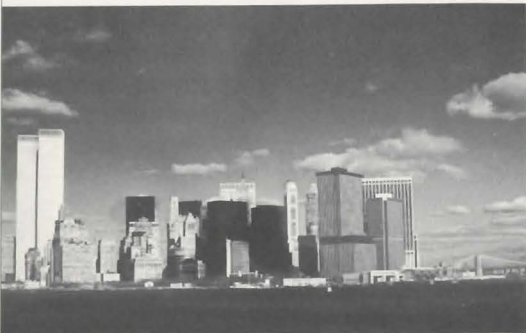
In my last annual report I noted that we had come to a critical point in our institutional life and that it was highly necessary to make a determined effort to increase the base of our annual giving support. Some fund sources from which we had received substantial support in

the past had either disappeared or were fast doing so. The way in which the Board has accepted responsibility and enthusiastically tackled the problem is to me one of the greatest delights in the long years of my ministry. With professional help and sincere participation, programs are being developed which I feel will go a long way toward accomplishing our purpose. Through what has already been done, we can see that the business and maritime communities are becoming more and more aware that much of what we do here is of direct benefit to them and therefore recognize their responsibility in lending their support. All of these efforts will be vigorously prosecuted in the coming year and we look for beneficial results. But I reiterate, the most heartening aspect of the whole program is the way in which the Board has wholeheartedly entered into the effort.

It is also good to report that in spite of the gloomy economics of the past year our annual contributors gave us magnificent support. Our receipts from annual giving in 1974 exceeded those of 1973 by a little more than twenty percent. This is quite remarkable when we realize that, with the present rate of inflation, these gifts represent a real sacrifice on the part of many. And when we also recognize that every one of our contributors could just as easily give to some other worthy enterprise or not at all, we are even more grateful. That they feel we are worthy of their support does great honor to us. We note also that a substantial number of our friends increased the amounts of their annual gifts. In times of rising costs which we cannot easily pass along, these evidences are greatly appreciated.

The shattering events of the last two years have had a disastrous effect on our nation. The almost daily bombardment of new revelations has saddened and shocked people to the point where they have come to doubt the integrity of many of our cherished institutions and their spirits are sadly disillusioned. In our own institution, we realize that

William P. Towner (second from left) surveyor for the American Bureau of Shipping, being awarded the first full, six-course Roosevelt Institute Certificate in Maritime Transportation.



The Institute and the Lower Manhattan skyline as you enter the New York Harbor.

we deal with two publics — the public which supports us, our contributors — and the public we support — the seamen. We know, however, that we must face both these publics with a single face — the face of integrity. So that we do not violate our contributors we keep our operations under constant scrutiny, continually looking for ways to make our management more efficient, to deploy manpower in the most productive way, to seek the best systems, to see that money is properly spent and that costs are strictly controlled. The result of this is that over the last ten years, the rate of increase in our operating budget is far less than the generally accepted rate for institutions of our size. Also, in almost every one of those years, we actually spent less on operations than the budgeted expenditure adopted for that particular year.

The same examination and scrutiny is applied to every program or effort conducted for the benefit of our other public, the seaman. We know that integrity is the basis of trust. We have no right to manipulate, to use, to dissemble. If we are to do anything beneficial for seamen we must have their confidence. They must be confident of our integrity. Without that confidence we can neither support them nor should we be supported. Being conscious of this throughout the whole institution, we are very jealous of our integrity and do all in our power to maintain it at the highest possible level. In doing so, we then support those who support us and

render greater service to those we support. The statistics of all our activities during the past year are available as an adjunct to this report. I cite a few, not because they are more important than any others, but because of their interest. During 1974 the rate of occupancy of the hotel rooms has greatly increased so that on a number of nights we were literally sold out. We know because we have heard it so often that the word has gotten around among seamen — "When you are in New York, the Institute is the only place to stay." When we produced this building we had some questions

as to how it would be received. A radical change always tests the judgments and decisions involved. I think now that we can safely say the validity of the judgments and decisions has been vindicated.

During the past year several highly respected and long-term employees retired. Charles Swart with a record of 44 years retired as Supervisor of General Stores. Elder Boyd, our devoted Chapel verger for over 25 years, retired to his native Trinidad in February and unfortunately succumbed to cancer during the summer. The contribution that all of these devoted employees made to the Institute and its ministry is known primarily only to those of us who had the pleasure of working with them, but I can assure you that it was very great.

Retirement also claimed from the Board of Managers, Edmund G. Wagner, a member of the Board and Lay Vice President since 1960. Were it not for his knowledge and great ability we could not have acquired the property on which this building stands. He has been a true friend of the Institute. John P. Morgan II also felt compelled to retire from the Board after 17 years of service, since he would no longer be in the city.

During the year we welcomed to the Board as new members, John P. Nicholson and the Reverend Robert Ray Parks, D.D.

The Women's Council had another banner year in spite of a number of difficulties. Early in the year, as some of you know, the price of wool went out of sight and supply, so that a synthetic yarn had to be used for the garments for the Christmas Box program. This yarn was fine for garments but very difficult for many of our older knitters to work with. This resulted naturally in a drop in the production of articles. However, later in the year, wool came back into supply at a manageable figure so that the synthetic yarn could be dropped and two feature stories on the Christmas Box program attracted a nation-wide press. As a result, a large number of new knitters and supporters of the

Checking-in time
at hotel desk



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Polish seamen
distributing SCI
Christmas Boxes to the
crew of 63 aboard the
Polish vessel Likowal
on Christmas Day.

program have been recruited. Grateful letters from men all over the world who have been recipients of the boxes have been pouring in. To realize the value and validity of this effort, one needs only to read a very few of these responses. I want to quote one here because it is, I think, one of the most unusual that we have ever received:

"Dear Sir -

On November 14th our ship berth at Port Elizabeth. I was received one box Christmas gift from your good church. In the cold winter it's warm my heart.

I am Chinese crew. My English is very poor. So I don't know how I can thank you enough. I was affected by your great love and noble spirit. It cause me to call up courage to write first English letter in my life to thank your gift."

End of letter.

What more need be said.

In the late Spring of 1974 we lost another valuable member of the staff—The Reverend Basil Hollas, who shepherded the Mariners International Center at Port Newark/Elizabeth from the beginning of our expansion there, concluded that, in the best interests of his family, he should return to the United Kingdom. His decision was not altogether

unexpected and it was only right that we should honor it. That his years of work with us and his accomplishments and abilities were recognized in the field and amply attested to is seen in the fact that when he returned to England, he was almost immediately offered the supervision of the Mersey Mission to Seamen, an installation of our sister organization, the British Missions to Seamen, in the Port of Liverpool. This installation, though slightly smaller in scale, is very similar to our operation here.

Through the assistance of the Right Reverend George Rath, Bishop of the Diocese of Newark, we were, however, very fortunate in



SCI Mariners International Center at Port Newark/Elizabeth, New Jersey.

securing the services of the Reverend George Dawson, a vigorous priest of that Diocese, to succeed Chaplain Hollas as Chaplain-Manager of Port Newark. His aggressive leadership is already having very commendable results and we have every confidence that the effectiveness of the Port Newark Center will be greatly strengthened in the days ahead. Discussions have already been held with the ecclesiastical authorities involved and we know that we will receive the increasing cooperation of the Apostolatus Maris and other denominational groups.

Quite recently we can also record what is probably another "first" in SCI's long record, when Bishop Rath administered the Rite of Confirmation aboard a vessel in Port Newark as he confirmed the Chief Mate of a British vessel who was presented by Chaplain Dawson.

At State Street on Maundy Thursday, The Right Reverend Harold W. Wright, Suffragan Bishop of New York, confirmed Captain Ernest Petersen, a Master Mariner, who was presented by Chaplain Haynsworth.

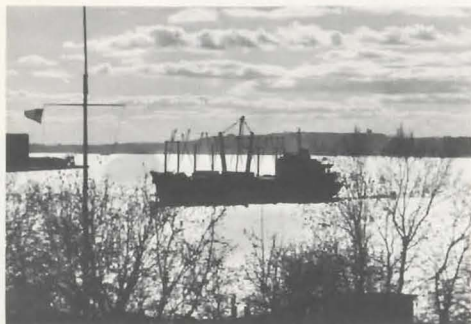
Some years ago we made an educated guess that because of the increasing sophistication of ships, men who saw the opportunities for career advancement would prepare themselves for this if they were offered the opportunity for training. We therefore considerably upgraded the curriculum, faculty and equipment in our Merchant Marine School so that we could provide adequate training opportunity. It is interesting to note that during this year we had 443 men enrolled in the school—our highest enrollment of record. Of these, 11 men raised their grade from First Assistant Engineer to Chief Engineer. But it is also interesting to note that, at the lower levels, 40 men got their original Third Mates' licenses and 22 men got their Third Assistant Engineers' licenses. In the Inland Waterways department 36 men got their Master-Mates papers and 36 qualified as Pilots.



Class time at SCI's Merchant Marine School.

In addition to this, we had almost seven hundred other students enrolled in our other educational activities under the Franklin Delano Roosevelt Institute. There can be no doubt that our educational efforts are filling a great need in all segments of the Maritime Industry. How

Safe Harbor.



much they can be expanded is now a problem because the space we have available is already being severely overtaxed. Yet, if nothing else has become clear, we know that the need is indeed great and somehow we will find a way to meet that need. For, in this effort, we know that career opportunities for seamen are being enlarged and the career opportunities for industry personnel are being enlarged. In the long run this has to mean a more significant future for all involved.

In these worrisome times the greatest concern in many people's minds is the question of assets. I sometimes think that we take too much for granted—our greatest asset, the reason for our being where we are and doing what we do—the magnificent harbor of New York. I have thrilled to view it in the sunrise with great ships coming through the Narrows and into the Upper Bay. I have watched through the midday hours as tankers and freighters from all over the world, assisted by tugs, have come safely to berth. I have witnessed ships depart against the magnificent and, I think, no where equalled, sunsets from the Jersey shore. But long ago the knowing French couturiers decreed that all any woman needs to show her off at her best on any occasion was that simple basic black frock with a string of pearls at her throat. Nobody has taken this to heart more than our beloved Harbor, for after dark, her body—the water, is sheathed in black and around her neck—the lights of the harbor, a sparkling string of pearls. Call her what you will—siren, seductress, woman, you cannot help but be in love with her and everything she is and represents.

Outward bound

Yes, I think it comes down to just that—that all of us here at State Street are involved in a magnificent love affair. And I think that

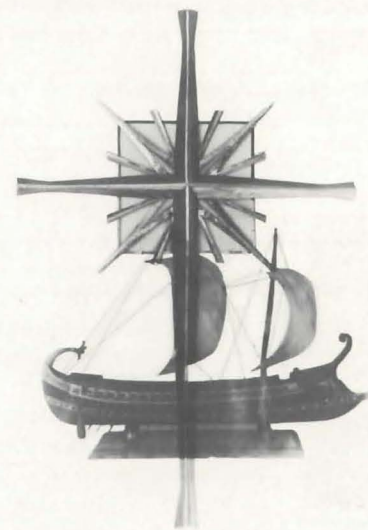
that is just as it should be.

When the recent inquiries about the C.I.A. were just beginning, a diplomat of one of the Western European countries was at a loss to understand what all the fuss was about and was reported to have remarked to one of our representatives, "You don't have a country over there—you have a Church." The comment was meant to be derisive but I could not help but take it as a compliment to us. Basically, I know what he was saying. Nevertheless whether its fortunes be weak or strong, I rejoice that we do have a church. That means we have moral standards, we have values that we cherish, we have attitudes based on mutual trust, we care for one another no matter who we are or what the degree of our pigmentation and that, above all, we have a Lord who has called us all into joyful service that makes life worthwhile and every day an adventure. We have our share of pain and frustration and sorrow. But we also have our satisfactions that otherwise could not be known. Above all, we have an abiding purpose which is superbly expressed in that great petition—"Deliver us we beseech thee in our several callings from the service of Mammon, that we may do the work thou givest us to do, in truth, in beauty, and in righteousness, with singleness of heart as they servants, and to the benefit of our fellowmen, for the sake of Him who came among us as one that serveth, thy Son Jesus Christ our Lord."

To which I can only add—"Thanks be to God."

John M. Mulligan

Respectfully submitted,
John M. Mulligan
1/23/75



YEAR ENDED DECEMBER 31, 1974

Gross Income from departments		\$1,801,430
Operating Expenses		
Salaries and Wages	\$1,144,275	
Employee Benefits	197,606	
Food and Merchandise	397,623	
Electric current, fuel, telephone service	325,716	
Supplies	112,837	
Insurance	28,869	
Publicity and printed matter, including "Lookout"	35,013	
Miscellaneous	6,308	
Women's Council — wool and gifts	35,414	
Investment Counsel, legal and accounting fees	31,027	
Repairs and Maintenance	41,715	
Real Estate Taxes	56,471	
Interest	17,550	
	<u>\$2,430,424</u>	
Religious and Personal Service Departments		
Salaries, expenses and relief	234,394	
Mariners International Center, Port Newark		
Salaries, expenses	146,767	
Merchant Marine School and Seamen's Advanced Education		
Salaries, expenses	157,063	<u>2,968,648</u>
Excess of expenditures over income from operated departments		
		(1,167,218)
Less Dividends, interest and other income from Endowments	341,379	
Credit Bureau recoveries	31,874	<u>373,253</u>
Deficit from Institute operations		
		(793,965)
Contributions for general and specific purposes		
Ways and Means Department and special items	150,054	
Pier Collections	18,320	
Women's Council	28,257	<u>196,631</u>
Deficit from Operations		
		(597,334)
Depreciation — 15 State Street Bldg., Furniture and Equipment		(195,722)
Depreciation — Port Newark Bldg., Furniture and Equipment		(21,900)
Deficit for year ended December 31, 1974		
		\$(814,956)

() Denotes red figures

The Condensed Statement of Operating Income and Expense for the year 1974 derived from the books and records is set forth above. Audited financial statements will be available at the Institute for inspection upon completion.

Respectfully,
Richard F. Pollard, Treasurer

SOURCES OF INCOME DURING 1974

OPERATING BUDGET \$2,968,648



FROM PUBLIC & SEAMAN 61%

GENERAL CONTRIBUTIONS 7%

FROM ENDOWMENTS 12%

DEFICIT 20%

OPERATIONS FOR SEAMEN

Totally Subsidized

Library
Game Room
Ship Visitation
Religious Activities
Missing Seamen Bureau

Partially Subsidized

Baggage Room
Credit Bureau
Adult Education
The Lookout
International Seamen's Club
Mariners Int. Center,
Port Newark
Women's Council

Nominally Self-Supporting

Hotel
Food Services

Summary of services in 1974

at 15 State Street



A

- A. 1,965 American and foreign ships visited and welcomed
- B. 8,263 Seamen, representing 32 foreign nations, entertained in the International Seamen's Club
- C. 119 Services held in the Chapel
- D. 11 Missing seamen located
- E. 98,915 Rooms available for occupancy by merchant seamen for the year
- F. 684 Seaman and members of the community enrolled in the Roosevelt Institute's adult education courses
- G. 443 Students enrolled in SCI Merchant Marine School (Deck 336; Engine 107) plus MARAD radar 422, recertifications 531
- H. 43,445 Readers used the Conrad Library
- I. 14,010 Bundles of books and magazines distributed aboard ships, New York and Port Newark
- J. 9,379 Pieces of luggage handled (no photo)
- K. 525,301 Restaurant meals served
- L. 4,071 Information Desk contacts (no photo)
- M. 1,180 Seamen and guests attended Monday night films (no photo)
- N. 15,190 People attended special events, exhibits, etc.
- O. 15,409 Visits to the Physical Education facilities
- P. 9,039 Christmas gift boxes placed aboard ships (5,559 New York; 3,450 Port Newark) (no photo)
- Q. 2,227 Counseling interviews



C



B



D



E



F



G



H



K



K



N



O



Q

at Port Newark/ Elizabeth

- R. 1,443 Seamen used playing field; 31 official soccer matches and track and field competitions held
- S. 1,704 American and foreign ships visited including U.S. and foreign tanker ships
- T. 20 Religious services held in the Center (1 service aboard ship)
- U. 21,506 Seamen in some way served by the staff at the Center
- V. 20,450 Letters mailed for seamen (no photo)
- W. 176 Private interviews (no photo)



R



S



T



U

**15 State Street
New York, N. Y. 10004**

Address Correction Requested

**Members and Officers
of the Board of Managers***Honorary President,*

The Right Reverend Paul Moore, Jr., S.T.D., D.D.

Chairman of the Board,

Franklin E. Vilas

President,

John G. Winslow

Clerical Vice Presidents

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The Reverend Miller M. Cragon, Jr.

The Reverend James H. Cupit, Jr.

The Reverend John M. Mulligan, D.D.

The Reverend Robert Ray Parks, D.D.

The Reverend James R. Whittemore

The Reverend Donald R. Woodward

Lay Vice Presidents

David R. Grace

Arthur Z. Gray

Henry C. B. Lindh

Richard J. Olds

Ralph K. Smith, Jr.

R. Thornton Wilson, Jr.

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Alfred Lee Loomis III

Treasurer,

Richard F. Pollard

Ass't Secretary

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Christopher R. P. Rodgers

Charles E. Saltzman

John Jay Schieffelin

W. Stevens Sheppard

Charles G. Thompson

Benjamin H. Trask

Alexander O. Viotor

Clifford Wise

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