the Institute as a social settlement, was described, and attached to which was a bill for legal services.

Upon motion of Mr. Williams, seconded by Mr. Saltzman, it was, Resolved, That authorization be given to the Treasurer to pay from Unrestricted Funds the bill in the amount of \$4,500.00, presented by George Gray Zabriskie, Counsel, for professional services relative to the exemption from water charges of the Seamen's Church Institute of New York, as a social settlement.

Mr. Forsyth then moved the election of Mr. Alexander O. Vietor who had been nominated at the November meeting. This was seconded by Mr. Bell, Jr., and unanimously adopted.

The Superintendent then made a brief report, including mention of the possibility of the Crew of the scuttled German S. S. Columbus being quartered at the Institute. Brief discussion and questions followed.

The Chair then made a statement with regard to the Budget, particularly as to the need of bringing this into balance as soon as possible, with due consideration for the proper program of the Institute. He then stated that the Budget Committee had given consideration to the Budget as submitted by the Superintendent, the Comptroller and the Accountant, and its decision that the deficit permitted for unrestricted 1940 be not greater than sixty per cent. of the expected/legacy payments for that year. A statement of such expected payments as being \$51,300.00 was then made and brief discussion followed.

Upon motion of Colonel Wainwright, seconded by Mr. Burgess, the proposed Budget was adopted, the total deficit forecast being \$29,067.00.

Mr. Zabriskie then mentioned the need of certain changes in the Constitution, and upon motion, duly seconded and carried, he was instructed to prepare these for submission to the Annual Meeting on January 25, 1940.

As Auditing Committee to examine the trust funds of the Institute and the books of the Treasurer, the Chair appointed Messrs. Schieffelin (Chairman), Darlington and Montgomery.

-3-

Upon motion of Mr. Zabriskie, duly seconded and carried, the appointment by the Chair of a Nominating Committee, was authorized.

The meeting then adjourned.

Secretary of Alabox 12 Che Miles

Minutes of a Stated Meeting of the Board of Managers of the Seamen's Church Institute of New York (final 1939 Board), held at 25 South Mr. Michelie, the President, pre-Street, New York City, on January 25, 1940, at 1:00 o'clock in the after-The attendance was identical witnoon; of the Stated Meeting Mr. Michalis, the President, was in the Chair. Present: Messrs. Bell, Bell, Jr., Burgess, Delafield, Dorrance, Forsyth, Gulden, McCagg, Michalis, Montgomery, Roberts, Warburton, Wheeler, Williams, Winter and Zabriskie. Excuses were presented for: Messrs. Aldrich, Cummings, Darlington, Finley, Fleming, Mansfield, Schieffelin and Wainwright. The meeting was opened with prayer by the Rev. Mr. Burgess. Upon motion the reading of the Minutes of the last meeting, December 28, 1939, was dispensed with. The Annual Report of the Superintendent was then called for and offered, whereupon, upon motion of Mr. Roberts duly seconded, it was Resolved, That the Annual Report of the Superintendent be adopted as the Report of the Board of Managers, and as such be presented at the Annual Meeting of the Institute. De Mondaying Committee, nominated Upon motion, duly seconded and carried, the Out-going Board then adjourned. Secretary

Minutes of the Ninety-fifth Annual Clerical Vice-Fr meeting of the Institute, held at 25 South Street, New York City, on January 25, 1940, at 1:10 in the afternoon, (immediately following the meeting of the Out-At the request of the Problem Board of Managers). Mr. Michalis, the President, presided. Communications be closed, and The attendance was identical with that of the Stated Meeting which had convened at one o'clock. The Annual Report of the Superintendent, Mr. Kelley, previously adopted as the Report of the Board of Managers, was then read by him. On motion of Mr. Roberts, duly seconded, it was Resolved, That the Report of the Superintendent be accepted and referred to the new Board of Managers for publication, with authority to make necessary changes, and that a Committee therefor be appointed by the Chair. The Annual Report of the Treasurer was then presented by title by nted pemphlet dated January 26, 1923 Mr. Roberts, as was also the Report of the Committee on Trust Funds, by Article V, Lines 1-2; Article VI, Line 1; title. Mr. Forsyth then presented the report of the Ways and Means Committee which, upon motion duly seconded, was adopted. Mr. Forsyth as Chairman of the Nominating Committee, nominated members of the Board in accordance with the list attached to these Minutes. The nominations were seconded and a motion was made, seconded and carried that the Secretary cast a single ballot for these names, which was done. In as assended, shall do to provide by building, purchase iring or otherwise one or more floating or other churches Mr. Forsyth then placed in nomination the present Officers of the be free; and to provide suitable clargyman to act as missioneric Institute as follows: I also to build, purchase or lease and hold one or more buildings and lote in the City and Fort of New York, and there, in connection with Honorary President as of the Corporation, to maintain one or more settlements for seamen and boatmen frequenting Rt. Rev. William T. Manning, D.D., LL.D., D.C.L. for these such religious, chemitable, benevalent and social services and forms of apsistence as may Lay Officers to their electronishness and to the locality in which the activities of the Corporation are conducted. Clarence G. Michalis President Herbert L. Satterlee Vice-President Franklin D. Roosevelt Vice-President President by the Orme Wilson Wilson Wice-President President in his Harry Forsyth Vice-President Thomas Roberts Secretary and Treasurer Clerical Vice-Presidents Rev. Frederick Burgess Rt. Rev. Ernest M. Stires, D.D. Rt. Rev. Ernest M. Stires, D.D. Rev. Frederick Burgess
Rt. Rev. Benjamin M. Washburn, D.D. Rev. Roelif H. Brooks, D. D.

#### Clerical Vice-Presidents - Continued

Rev. Donald B. Aldrich, D.D. Rev. Samuel M. Dorrance

Rev. Russell Bowie, D.D.

Rev. Frederic S. Fleming, D.D.

At the request of the President Mr. Bell, Sr. took the Chair, and upon motion duly seconded and carried that nominations be closed, and a single ballot cast, these Officers were reelected.

Mr. Michalis then resumed the Chair.

Then pursuant to a resolution adopted at the meeting of the Board of Managers December 28, 1939, directing him to prepare amendments to the Constitution and submit them to the annual meeting, Mr. Zabriskie proposed the following resolution, which was duly seconded and unanimously adopted: Tilcle II. At the end of the Article add the following paragraph:

Resolved, That the Constitution be amended in the following particulars: Managers, an Assistant Secretary, who shall assist the Secretary in the performance of his duties and in his absence of

1. (a) Strike out the words "of the Society" in the following places, the references being to the position of the words as they appear in printed pamphlet dated January 26, 1928:

"held "Article V, Lines 1-2; rd "invested" insert "and managed". Article VI, Line 1; Article IX, Lines 1 and 4; anding, Mall investments shall be Article XII, next to the last line; Article XIII, Line 1.

- (b) In every other place in the Constitution where the word "Society" appears, change it to "Corporation". To make by the board
- 2. In Article I, after the word "Incorporation", insert the words "as amended". " second paragraph, strike out the first seventeen word
- 3. Revise Article II to read as follows:

"The objects of this Corporation, as declared by the Act of Incorporation as amended, shall be to provide by building, purchase, hiring or otherwise one or more floating or other churches for seamen in the City and Port of New York, in which churches the seats shall be free; and to provide suitable clergymen to act as missionaries in said churches; also to build, purchase or lease and hold one or more buildings and lots in the City and Port of New York, and there, in connection with the religious objects of the Corporation, to maintain one or more settlements for seamen and boatmen frequenting the waterfront of said City and Port and to provide for them such religious, charitable, benevolent and social services and forms of assistance as may be appropriate to their circumstances and to the locality in which the activities of the Corporation are conducted."

4. Article IV. (a) Strike out the words "shall be First Vice-President" and substitute "may be designated Acting President by the Board of Managers, to discharge the duties of the President in his absence or disability".

- (b) Strike out the words "by ballot (unless that mode be dispensed with by a vote of two-thirds of those present)".
- 5. In Article V, after the word "property" insert the word "activities".
- 6. Article VI. (a) After the word "such" in the next to the last line insert the word "additional".
- (b) At the end of the Article, add the words "and the total number of Managers shall not exceed that permitted by Article V hereof".
- 7. Article VII. After the word "government" insert the words "and for the management of the affairs of the Corporation".
  - 8. Article IX, Section 2. Strike out the words "The First Vice-President shall preside, or in his absence"; and after the word "Senior" insert the word "lay".
  - 9. Article X. At the end of the Article add the following paragraph:

"The President may also appoint, subject to the approval of the Board of Managers, an Assistant Secretary, who shall assist the Secretary in the performance of his duties and in his absence or inability to serve shall possess and exercise all the powers of the Secretary."

- 10. Article XII. (a) In the second line, strike out the words "held and", and after the word "invested" insert "and managed".
- (b) Strike out the sentence reading, "All investments shall be registered in the name of the Society."
- 11. Article XIII. (a) At the end of the first paragraph, add the following: "and who shall have such powers and perform such duties as may be prescribed by the By-Laws or assigned to him by the Board of Managers".
- (b) In the second paragraph, strike out the first seventeen words and substitute: "The Superintendent, and any other missionaries or assistant clergy, shall be appointed by the Board of Managers,".

12 Article XIV. Strike out the first three lines, being the first thirty-four words of the Article, and substitute the following:

"No amendment to this Constitution shall be made unless the same is proposed at a regular or special meeting of the Corporation or of the Board of Managers and is thereafter adopted at an annual or special meeting of the Corporation by vote of two-thirds of those present; and all such amendments shall be subject to".

The Annual Meeting of the Institute then adjourned.

Secretary

165 John Street, New York

50 Eliunbeth St., New York

## SEAMEN'S CHURCH INSTITUTE OF NEW YORK

	DARD OF MANAGERS	ELECTED
ICH, Rev. Donald B., D.D. Clerical Vice-Pres.	Rector, Church of the Ascension 7 West 10 Street, New York, N. Y.	1933
S, Henry McComb	19 East 62 Street, New York	1927
ER, Edward J.	17 Battery Place, New York	1920
TIE, Charles R.	First National Bank 2 Wall Street, New York, N. Y.	1932
TEL, Edwin De. T.	2 Wall Street, New York, N. Y.	1934
NAP, U.S.N., Ret., Rear Admiral	Reginald R. 5 Chelsea Square New York, N. Y	1932
Gordon Knox	22 Exchange Place, New York	1927
CHERY, George P.	74 Wall Street, New York	
L, Gordon Knox, Jr.	154 East 66 St., New York	1938
IE, Rev. W. Russell, D.D. Clerical Vice-Pres.	99 Claremont Ave., New York	1923
RING, Charles W.	17 Battery Place, New York	1909
DKS, Rev. Roelif H., D.D.	Rector, St. Thomas Church	1926
Clerical Vice-Pres.	Fifth Ave. and 53 St., New York	
WN, Edwin A. S.	Mt. Pocono, Pennsylvania	1904
MESS, Rev. Frederick Clerical Vice-Pres.	Rector, Church of St. Matthew and St. Timothy	1923
	26 West 84 St., New York	
I, Douglas F.	lll John Street, New York	1936
MINGS, Frederick A.	ll Norwood Ave., Upper Montclair, New Jersey	1928
MINGTON, Joseph H. noy	70 Broadway, New York	1937
AFIELD, Frederick P.	63 Wall St., New York	1939
FARD, Clement L.	1 Cedar St., New York	1936
RANCE, Rev. Samuel M. Clerical Vice-Pres.	Rector, St. Ann's Church 131 Clinton St., Brooklyn, N. Y.	1927
MAP, Charles E.	1 Broadway, New York	1915
NESTOCK, Snowden A.	1815 "Q" St., Washington, D. C.	1934
ES, De Coursey	14 Wall Street, New York	1932
LEY, Dr. John H. at M., D.D.	c/o The New York Times Times Square, New York, N. Y.	1927
MING, Rev. Frederic S., D.D. Clerical Vice-Pres.	Rector, Trinity Church 74 Trinity Place, New York	1932
SYTH, Harry Lay Vice-Pres.	155 John Street, New York	1921
DEN, Frank	50 Elizabeth St., New York	1933

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-2-		ELECTED
HT, Charles S., Jr.	80 Broad Street, New York	1933
RSLEY, Louis Gordon	48 Wall Street, New York	1913
, Hon. Augustus N.	U. S. Circuit House, City Hall Annex, New York, N. Y.	1902
Benjamin R. C. Mee-Pres.	256 Broadway, New York	1905
G, Louis B., Jr.	1 Week St., Katonah, New York	1924
ING, Rt. Rev. Wm. T., D. D. Honorary President	Amsterdam Ave. and 110 Street, New York, N. Y.	1908
FIELD, Richard H.	c/o Chase National Bank, 30 Rockefeller Plaza, New York	1934
ALIS, Clarence G.	455 Madison Ave., New York	1924
GOMERY, George P.	74 Wall Street, New York	1939
AN, Junius S.	23 Wall St., New York	1920
ALL, Morton L.	1 Broadway, New York	1936
ONS, Harris C. Hamber of the Instit	116 John Street, New York	1933
, John H. G.	1 Wall Street, New York	1936
, Stephen H. P.	1115 Fifth Avenue, New York	1936
NGTON, Franklin	Oyster Bay, New York	1911
RTS, Thomas Secretary-Treasurer	63 Wall Street, New York	1927
RS, John S., Jr.	c/o Three River Lumber Co., Inc. 940 East 149 St., New York	1932
EVELT, Franklin D., Lay Vice-Pres. His Excellency	The White House Washington, D. C.	1908
ZMAN, Charles E.	ll Wall St., New York	1933
MGE, Samuel A.	200 Madison Ave., New York	1929
MRLEE, Herbert L. Lay Vice-Pres.	49 Wall St., New York	1902
INFELIN, John Jay	90 John Street, New York	1923
II, Thomas A.	17 Battery Place, New York	1924
MS, Sir T. Ashley	25 Broadway, New York	1912
MS, Rt. Rev. Ernest M., D.D. Clerical Vice-Pres.	See House, Garden City, N. Y.	1902
IR, Carll	420 Lexington Ave., New York	1940
DR, Alexander O.	c/o Cox & Stevens 521 Fifth Avenue, New York	1939
WRIGHT, Col. J. Mayhew	72 Wall Street, New York	1927

	Minutes of the Stated M	ELECTED
BURTON, Frank W.	c/o Auchincloss, Parker & Redpath 52 Wall Street, New York	1928
BURN, Rt. Rev. Benjamin M., D.D. Clerical Vice-Pres.	99 Main Street, Orange, N. J.	1936
MER, Ernest E.	20 Exchange Place, New York	1908
EHOUSE, William Fitzhugh	Stone Villa, Newport, R. I.	1936
MAMS, William attendance was iden	20 Pine Street, New York	1927
MN, Orme Lay Vice-Pres.	50 Rue de l'Industrie Brussels, Belgium	1910
ER, William D. motion, seconded a	49 Wall Street, New York	1935
MSKIE, George Gray	49 Wall Street, New York	1925
	ele VI of the By-Laws, Mr. Zubricki	
W, Harold H. Superintendent of the Institute	25 South St., New York	1934
FIELD, Hon. John Honorary Member of the Insti	Boar's Head, Oxford, England itute	1933
		Society"
		appears
Article I.		
		follows:
	agraph 5. Striks out the committee	s numbered
(4) and (5) and substitute f	or those two committees, "(4) Speci	al Services
		s from (6),
(7) and (8) to (5), (6) and		f the list,
		938.
(a) Paragraph 3.		*
		be the

(a) At the beginning of Sections 2, 4, 5, 6, 7 and 8, insert

and word "The" in each case. Minutes of the Stated Meeting of the In-coming Board of Managers of 1940 of the Seamen's Church Institute of New York, held at mains of the second sentence, inser 25 South Street, New York City, on January 25, 1940, at 1:45 in the afternoon immediately after the adjournment of the Annual Meeting. Mr. Michalis, the President, presided. It also scope shall be the The attendance was identical with that of the meeting of the Institute which had convened at one-ten. Upon motion, seconded and carried, the By-Laws of the last Board of Managers were adopted as the By-Laws of the present Board. In accordance with Article VI of the By-Laws, Mr. Zabriskie proposed the following amendments to the By-Laws as last amended, to be voted upon at the next regular meeting of the Board: Article IV, Section 7, and Article V, Section 3. After the words "Annual Meeting of the", change the word "Society" to "Corporation". In every other place where the word "Society" appears in the By-Laws change it to "Institute". " and all purchases, operation and Article I. (a) Section 1. Revise the first paragraph to read as follows: "A stated meeting of the Board of Managers shall be held on the fourth Thursday of each month except July and August, unless the Board shall otherwise order." (b) Section 2, Paragraph 5. Strike out the committees numbered (4) and (5) and substitute for those two committees, "(4) Special Services to Seamen"; change the numbers of the three following committees from (6), (7) and (8) to (5), (6) and (7) respectively; add, at the end of the list, "(8) Central Council of Seamen's Church Institute Associations". Article II. Strike out Section 4, added by amendment, April 28, 1938. Article III. (a) Paragraph 3. Strike out the words "Committee On". (b) Paragraph 7. At the end add, "one of whom shall be the Treasurer". Article IV. (a) At the beginning of Sections 2, 4, 5, 6, 7 and 8, insert

the word "The" in each case. The committees

(b) Section 2, third paragraph. After the words "The work", at the beginning of the second sentence, insert, "shall comprise all activities carried on by the Institute's Welfare Department and". Immediately after that sentence insert the following:

"Among those activities included in its scope shall be the Missing Seamen's Bureau and the Clinics or other work conducted by or under the auspices of the Institute in the interest of the health of Seamen."

Strike out the first five words in the next sentence and substitute,

"The Institute shall engage in Social Service work".

- (c) In Sections 2 and 3, strike out the last paragraph of each section.
- (d) Section 4. Strike out the word "Department" in the second paragraph and substitute "Seamen's FundsBureau". In the next paragraph, before the words "Marine School" insert the word "Merchant". Strike out the paragraph reading:

"It shall have general supervision of the boat or boats in the service of the Society and shall direct all purchases, operation and sales."

- (e) Section 6. Strike out the first eleven words in the second paragraph and substitute the words, "The duties of the committee shall be to make known". At the end of the section change the words "Society's organ" to "Institute's magazine".
- Board of Managers and substitute, "shall from time to time recommend to the Board of Managers persons to hold the offices".

#### Article V.

Section 2. Change the word "three" to "two or more".

Upon motion of Mr. Zabriskie, duly seconded and carried, the meeting for February was advanced from February 22 (Washington's Birthday) to February 29.

Mr. Forsyth then placed in nomination the members of the Standing Committees of the Institute as follows:

## Executive Committee

Clarence G. MIchalis, Chairman 74 Wall Street

Gordon Knox Bell

22 Exchange Place

Rear Admiral Reginald R. Belknap, U.S.N., Ret. 5 Chelsea Square

Charles E. Dunlap carried that the Sacia Broadway

Harry Forsyth 155 John Street

Louis Gordon Hamersley 49 Wall Street

Junius S. Morgan 2 Transfer to 23 Wall Street

Thomas Roberts 63 Wall Street

Charles E. Saltzman

Herbert L. Satterlee 49 Wall Street

J. Mayhew Wainwright 72 Wall Street

Religious and Social Service Work

Rear Admiral Reginald R. Belknap, U.S.N., Ret., 5 Chelsea Square, Wew York 19,067.00, to cover the contemplated operating deficit for 19.0, and

Charles S. Haight, Jr. Rev. Samuel M. Dorrance Rev. Frederick Burgess Benjamin R. C. Low

Committee on Business Operation

Charles E. Saltzman, Chairman, 11 Wall Street

Joseph H. Darlington Morton L. Newhall Richard H. Mansfield Thomas Roberts

William D. Winter

Committee on Special Services to Seamen Louis Gordon Hamersley, Chairman, 48 Wall Street

Rear Admiral Reginald R. Belknap Frederick P. Delafield Gordon Knox Bell, Jr. Clement L. Despard

Joseph H. Darlington

Legislation and Law Enforcement

J. Mayhew Wainwright, Chairman, 72 Wall Street

Edwin De T. Bechtel William Williams De Coursey Fales George Gray Zabriskie

TO THE SHIPPERCKAD Ways and Means all ASSOCIATION COMMENT OVER 153 re-

Harry Forsyth, Chairman, 155 John Street

Charles R. Beattie John S. Rogers John H. G. Pell John J. S chieffelin Alexander O. Vietor

Trust Funds

Junius S. Morgan, Chairman, 23 Wall Street

Joseph H. Darlington De Coursey Fales
Charles E. Dunlap Harry Forsyth

Thomas Roberts

Seamen's Church Institute Association Gordon Knox Bell, Chairman, 22 Exchange Place

Frank Gulden the other bairs in a Stephen H. P. Pell

There being no further nominations from the floor, a motion was made, seconded and carried that the Secretary cast a single ballot for these nominees. This was done.

Upon motion of Mr. Roberts, duly seconded, it was then
Resolved, That the Treasurer be and he hereby is authorized to
pay to the Superintendent the income during the current year from all
Special Relief Funds to be used for the purposes of said funds.

Also upon motion of Mr. Roberts it was

Resolved, That the Treasurer be and hereby is authorized to draw from the Bank of New York from time to time and in such amounts as he in his discretion deems advisable not more than the total sum of \$29,067.00, to cover the contemplated operating deficit for 1940, and the Bank of New York be and hereby is authorized to pay to the Treasurer such amounts, and to charge the same against the principal of the General Fund (Unrestricted).

Mr. Zabriskie stated that he had been asked for his views as to the best method of reorganizing The Blue Anchor Society as a Seamen's Church Institute Association and that in his opinion it would be best for that Society to dissolve as a corporation and turn over its property to the Institute and for the members then to organize themselves as such an Association. Upon motion duly made and seconded, it was accordingly

Resolved, That in consideration of THE BLUE ANCHOR SOCIETY, AID TO THE SHIPWRECKED, WOMEN'S NATIONAL ASSOCIATION turning over its remaining funds to this Institute upon its contemplated dissolution as a New York membership corporation, Seamen's Church Institute of New York will assume the debts and obligations, if any, of said corporation and will use said funds in accordance with the Institute's religious and charitable purposes for the benefit of seamen and shipwrecked persons.

Mr. Forsyth then reported upon the Penniman property, a share of which will be received from that estate, and a request that the Institute

concur with the other heirs in a proposed sale.

Upon motion duly seconded and carried, Mr. Forsyth and the Treasurer, Mr. Roberts, were given power to act in the matter.

Because of the absence of Colonel Wainwright due to illness, a motion was made, seconded and carried that the Secretary be requested to write to him a letter of greetings with the hope of speedy recovery.

The meeting then adjourned.

Exquises were offered for Secretary | Burgess, Winley,

Warburton, Williams and

Markett Calman Serveries Said-Calle and Charles

In the absence of Mr. Roberts, Mr. Saltzmen, appointed Secretary pro tem, reed the Minutes for January 25, and these were approved.

The Secretary pro tes them recht a letter from Bishop Hanning, approving the amendments to the Constitution of the Annual Meeting of the Institute on January 25.

Pursuant to a motion, duly seconded and carried, this setter is herewith spread on the Binutes as follows:

DIOCKSE OF NEW YORK The Bishop's Office 1021 Amsterdam Avenue, New York City

Mr. Thomas Roberts, Secretary The Seamon's Church Institute, New York.

My dear Mr. Robertwi

Semen's Church Institute of New York prepared by Mr. Zebrianic and adopted at the annual neeting of the Institute on January 25, 1960 and in accordance with the provisions of Article XIV of the Constitution, I hereby give my approval to the cald amendments

Feithfully yours.

(signed) William T. Manning

dishop of New York

Minutes of a Stated Meeting of the Board of Managers of the Seamen's Church Institute of Sketting Carmival to be hold at a 2 a New York, held at 25 South Street, New York, N. Y., on February 29, 1940, at 1:00 in the afternoon. Mr. Michalis, the President, was in the Chair, and requested the Rev. Dr. Aldrich to open the meeting with prayer. Present: Messrs. Cummings, Darlington, Delafield, Despard, Forsyth, Gulden, Hamersley, Low, Mansfield, Michalis, Montgomery, Morgan, S. H. P. Pell, Saltzman, Wainwright, Warburton, Williams and Zabriskie. Excuses were offered for Messrs. Bell, Burgess, Finley, Fleming, Newhall, Salvage, Satterlee, Schieffelin and Wheeler. In the absence of Mr. Roberts, Mr. Saltzman, appointed Secretary pro tem, read the Minutes for January 25, and these were approved. The Secretary pro tem then read a letter from Bishop Manning, approving the amendments to the Constitution of the Annual Meeting of the Institute on January 25. Pursuant to a motion, duly seconded and carried, this letter is herewith spread on the Minutes as follows: DIOCESE OF NEW YORK The Bishop's Office 1021 Amsterdam Avenue, New York City February 20, 1940 Mr. Thomas Roberts, Secretary The Seamen's Church Institute, New York. My dear Mr. Roberts: With a for pections 2 and 5, the following I have read the amendments to the Constitution of the Seamen's Church Institute of New York prepared by Mr. Zabriskie and adopted at the annual meeting of the Institute on January 25, 1940 and in accordance with the provisions of Article XIV of the Constitution, I hereby give my approval to the said amendments. and section #8. SEAFER'S CABADE IN Faithfully yours, #8. This committee stall be composed of not less (signed) William T. Manning of the Managers Article IV, states out Bishop of New York 5 and Insert

Mr. Forsyth then presented the report of the Ways and
Means Department, which was accepted, and mentioned also the Ice
Skating Carnival to be held as a Benefit for the Institute and The
Church Mission of Help, on Monday evening, March 25.

In the absence of Mr. Bell, Mr. Gulden presented the report of the Central Council of the Seamen's Church Institute Associations, which was accepted.

The Chair then presented a request from The Welfare Council
for a contribution toward their operating expenses over and above
the annual dues of ten dollars to each of the two Sections in which
the Institute maintains membership. The Chair recommended \$100.00
as such contribution.

Upon motion of Mr. Forsyth, duly seconded and carried, this was authorized.

Mr. Zabriskie then presented the amendments to the By-Laws, which had been regularly proposed at the meeting of the Board on January 25, and proposed also certain further changes and additional amendments.

In Article II, "Accounting Department" to be changed to "Accounting Bureau".

Article III, Section I, "Executive" committee, change
"First Vice—President" to "a Lay Vice—President designated by the Board of Managers".

Article III, substitute for Sections 4 and 5, the following:

"4. SPECIAL SERVICES TO SEAMEN: This Committee shall be composed

of not less than five members of the Board of Managers."

Change the numbering of Sections 6, 7 and 8, to "5, 6 and 7", and then

add section "8. SEAMEN'S CHURCH INSTITUTE ASSOCIATIONS. This committee

shall be composed of not less than three members of the Board of Managers."

Article IV, strike out Section 4 and Section 5 and insert

Section 4

"The COMMITTEE ON SPECIAL SERVICES TO SEAMEN shall have general supertoology, and display the services of the Employment Bureau and be responsible for all its contracts and agreements with employers.

It shall also have charge of the Seamen's Funds Bureau, the duty of the Corporation and the Corporation which is to receive seamen's wages for safe keeping and transmission change in the Constitution, and to further and protect the seamen's property and financial interests the seamen's property and financial interests in every possible way.

It shall also have supervision over the Merchant Marine School and all such marine and other education as the Institute shall undertake. This will comprehend the promotion of first aid at sea by publications, lectures, and by every other possible means.

The Committee shall have charge of publishing and selling the publication, Manual of Ship Sanitation and First Aid for Merchant Seamen, and other similar educational works.

It shall also have charge and general supervision over all other special services rendered for the benefit of seamen as may be delegated to it by the Board."

Change Section 6, Section 7 and Section 8 to Section 5, Section 6 and Section 7.

Article IV, add "Sec. 8. The COMMITTEE ON SEAMEN'S CHURCH INSTITUTE ASSOCIATIONS shall have general supervision of the work of the Associations and shall from time to time recommend to the Board of Managers persons to hold the offices of Chairman and Secretary of the Central Council."

It was called to the attention of the Board that the amendments referring to the Committee on Special Services to Seamen and to
the Committee on Seamen's Church Institute Associations, were based
on proposals made at the meeting of January 26, 1933, but concerning
the adoption of which no record was found in later Minutes.

Mr. Zabriskie also mentioned a suggestion to change the title of Administrative Officer from Superintendent, to avoid confusion which had occasionally resulted through the use of that term with relation to the care of apartment houses, and by the Government with reference to the headship of the Post Office Branch within the Institute

building. After informal discussion, the title "Director" was proposed, and since this would involve a change in the Consitution, and to conform thereto, it was moved, seconded and carried that at the time and place of the next meeting of the Board of Managers, a meeting also of the Corporation be held for the consideration of the proposed change in the Constitution.

Upon motion, duly seconded and carried, the above proposed additional amendments to the By-Laws were accepted for reference to the next meeting of the Board of Managers.

The meeting then adjourned.

Secretary pro tem

buffragen Sishops Gilbert, Larned and Luxlew, of the Dioceses of New

In accordance with the proposal made at the regular meeting of the Scard of Managara on rebraary 2), 1920, Mr. Assriskie seven that the Constitution be assessed to charge the Stale of the Sanial-Strative Officer from "Superintendent" to "Lirector". This was made accorded and carried.

The meeting then adjourned.

Ahn Lay Schuffelin ...

Minutes of a Special Meeting of the Seamen's Church Institute of New York, held at 25 South Street, New York, N. Y., on March 28, 1940, at 1:00 in the afternoon.

Mr. Michalis, the President, in the Chair, asked the Rev. Dr. Fleming to open the meeting with prayer.

Present: Messrs. Beattie, Bell, Brooks, Burgess, Darlington,
Delafield, Despard, Fleming, Forsyth, Gulden, Hamersley, Mansfield,
Michalis, Montgomery, Morgan, Newhall, J. Pell, S. Pell, Satterlee,
Schieffelin, Wainwright, Warburton, Williams, Winter and Zabriskie.
Mr. Howard Hopkirk, Assistant Director of a Survey of the Institutions
of the Diocese of New York, was present as a guest.

Excuses were offered for Messrs. Bell, Jr., Roberts and for
Suffragan Bishops Gilbert, Larned and Ludlow, of the Dioceses of New
York, Long Island and Newark, ex officio members of the Institute.

In accordance with the proposal made at the regular meeting of the Board of Managers on February 29, 1940, Mr. Zabriskie moved that the Constitution be amended to change the title of the Administrative Officer from "Superintendent" to "Director". This was duly seconded and carried.

The meeting then adjourned. The meeting then adjourned. The state of t

Secretary pro/tem

Resolved, That we of this Board hereby express our sincere sympathy to the family of Dr. Finley, our deep sense of loss at his parting, and our grateful appreciation both of his comradeship and of his long service as one of our colleagues, and be it further

Resolved, That this memorial be spread on the Minutes of this meeting and a copy be sent to Mrs. Finley.

Upon motion, the reading of the Minutes of the February meeting of the Board was dispensed with.

The Secretary pro ten then read a letter from Mr. Carll Tucker

Colonel Wainwright, as Chairman, then presented the report from the Committee on Legislation and Law Enforcement, based on a communication from the Committee on Legislation of the Seamen's Section of the Welfers Council of New York City, and were motion, duly acconden

Minutes of a Stated Meeting of Resolved, That the Board take Church Institute of New York, held bills now pending in Congress known at 25 South Street, New York, N. Y., the Board of Managers of the Seamen's on March 28, 1940, immediately after the adjournment of the Special Resolved, That the Board expre Meeting of the Institute. Mr. Michalis, the President, was in the Chair. The attendance was identical with that of the immediately preceding Special Meeting of the Institute. Upon motion, duly seconded and carried, Wr. Schieffelin, in the absence of Mr. Roberts, was appointed Secretary pro tem. The Chair then called attention to the death of Dr. Finley, and with members standing, requested Mr. Kelley to read the following resolution which was then offered, seconded and adopted: A privilege of the Seamen's Church Institute of New York is in the service and consecration of great men on its Board of Managers. the Board in 1927, and died March 7, 1940. Dr. Finley was elected to the Board in the search, out of his classic scholarship, his world citizenship and his fervent sense of fellowship, to serve merchant seamen through the Institute by his voice and with his pen. His editorials, his addresses to assemblies on occasions both memorial and prophetic, and by radio, are cherished memories of this thirteen years of service. In the words read at his burial, "They shall walk, and not faint", are typified not only his leve of the outdoors, but his mental vigor and his abundant spiritual vitality. Therefore, be it Resolved, That we of this Board hereby express our sincere sympathy to the family of Dr. Finley, our deep sense of loss at his parting, and our grateful appreciation both of his com-radeship and of his long service as one of our colleagues, and be it further Resolved, That this memorial be spread on the Minutes of this meeting and a copy be sent to Mrs. Finley. Upon motion, the reading of the Minutes of the February meeting of the Board was dispensed with. The Secretary pro tem then read a letter from Mr. Carll Tucker accepting his election as a member of the Board of Managers. Colonel Wainwright, as Chairman, then presented the report from the Committee on Legislation and Law Enforcement, based on a communication from the Committee on Legislation of the Seamen's Section of the Welfare Council of New York City, and upon motion, duly seconded

and carried, it was

Resolved, That the Board take no action with regard to the bills now pending in Congress known as S. 2009 and H.R.7527; and be it further

Resolved, That the Board express its approval of the adoption by Congress of Senate Concurrent Resolution No. 34 and that the President be authorized to convey such approval to the Chairman of the Committee of the Senate having such Resolution in charge in such manner as he shall deem fit.

Mr. Forsyth then reported for the Ways and Means Committee, including a statement with regard to the Ice Carnival held as a joint Benefit with the Church Mission of Help, on the evening of March 25.

For this he stated that the Institute's share of the net receipts would be about \$1,300.00. The report was accepted.

Mr. Bell then presented the report on the Central Council of Associations, Seamen's Church Institute of New York, which was accepted.

The Chair then read excerpts from Daily Reports of the Welfare and other Departments of the Institute relating to work directly with the seamen.

The Director then made a very brief report referring particularly to other welfare organizations looking to the Institute for information and help.

Mr. Zabriskie then offered for adoption the amendments to the By-Laws proposed at the February meeting, and on his motion, duly seconded and carried, these were adopted.

Mr. Zabriskie then proposed a further change in the By-Laws subtion assume then adjourned stituting the word "Director" for "Superintendent" where such appears.

Mr. Zabriskie then reported on the estate of Belle J. Stewart and certain contested mortgages thereunder, in which a proceeding has been begun to recover approximately \$25,000.00 from the Trustee. He stated that it was not determined yet whether an agreement would be reached or whether litigation might be necessary, and upon motion, duly seconded and carried, he was given authority to act.

The Chair then presented a bill from Mr. Zabriskie, as Counsel, for 1939, and upon motion of Mr. Williams, duly seconded and carried, payment in the amount of \$1,822.15 was authorized.

The Chair then brought to the attention of the Board a request from the Seamen's Bank for Savings for a list of authorized signors in

connection with the Seamen's Church Institute of New York Insurance Fund account, and upon motion, duly seconded and carried, the names of Joseph H. Darlington and Charles R. Beattie were to be added to that of Mr. Roberts, any two of these three signatures to be recognized for withdrawals.

The Chair then presented a memorandum from the Comptroller, approved by the Director, with regard to the necessary repairs on the caisson wall of the Institute, totaling \$324.21, together with a recommendation that this be paid from the Repairs and Replacement Fund.

Upon motion, duly seconded and carried, this was authorized.

It was also moved, seconded and carried that authorization be given for printing of not more than two thousand copies of the revised Constitution and By-Laws, at a cost not to exceed \$97.50.

The Chair then presented a recommendation of the Director that \$250.00 be appropriated as was done in 1939, toward the National Group of Seamen's Agencies, to assist in forwarding seamen's work in this and other ports.

The Secretary pro tem then read letters from Mr. Lane, Executive Director of the Welfare Council of New York City, in appreciation of the increased contribution from the Institute, and from Mrs. John H. Finley in appreciation of the spray of flowers sent by the Board for the funeral of Dr. Finley.

The meeting then adjourned or Managara with appreciation of the

friendship and services of Mr. Doy, and sincere regret at his loss from the Board, express die . Chiefeline to his family, and be in further

Secretary pro tem

Resolved, That a copy of this Resolution be spread on the Minutes of this meeting and a copy to sent also to the family of Mr. Cox.

Mr. Saltman then reported for the Committee on Business Operation, describing the remodeling work done for the enlarging of rooms on the South side of the building, and offered the following resolution which was neconded and adopted:

Resolved, That the unexpended belance of \$1.80.00 appropriate for the remodeling of the hotel rooms in the Old or South Folloing of the Institute, be appropriated for furnishing floor screening, painting and structural changes on the Saventh Floor.

Minutes of a Stated Meeting of the Board of Managers of the Seamen's Church Institute of New York, held at 25 South Street, New York, N. Y. on April 25, 1940, at 1:00 in the afternoon. Mr. Michalis, the President, was in the Chair. Present: Messrs. Aldrich, Cummings, Darlington, Despard, Forsyth, Hamersley, Low, Michalis, Montgomery, Morgan, Newhall, J. Pell, Stephen Pell, Roberts, Rogers, Saltzman, Vietor, Warburton, Williams, Winter, Zabriskie and Tucker. Excuses were offered for Messrs. Bell, Mansfield, Satterlee and Schieffelin. Mr. George Gray Zabriakie, who advised him that the The meeting was opened with prayer by Mr. Kelley. The Minutes for the Special Meeting of the Corporation and for the Stated meeting of the Board on March 28, were then read and approved. The Chair then notified the Board of the death of Mr. Douglas F. Cox, whereupon the members stood and the following resolution, upon being read by the Director, was offered, seconded and unanimously adopted: Mr. Douglas F. Cox, after many years as a devoted friend and supporter of the Institute, became a member of the Board of Managers in 1936. He died on April 9, 1940. Mr. Cox attended meetings whenever possible and took a keen interest in the work of the Institute, and in its place in the philanthropic program of the Port of New York, the interests of seafaring men being particularly close to his heart because of his activity in the field of marine insurance. It is, therefore Resolved, That the Board of Managers with appreciation of the friendship and services of Mr. Cox, and with sincere regret at his loss from the Board, express also its sympathy to his family, and be it further h. P. Pell then presented the report of the Resolved, That a copy of this Resolution be spread on the Minutes of this meeting and a copy be sent also to the family of Mr. Cox. Mr. Saltzman then reported for the Committee on Business Operation, describing the remodeling work done for the enlarging of rooms on the South side of the building, and offered the following resolution which was seconded and adopted: Resolved. That the unexpended balance of \$1,800.00 appropriated for the remodeling of the hotel rooms in the Old or South Building of the Institute, be appropriated for furnishing floor covering, painting and structural changes on the Seventh Floor.

Mr. Forsyth then reported for the Ways and Means Committee.

Mr. Morgan, Chairman of the Committee on Trust Funds, reported that his Committee had been giving serious consideration to the problem of the Institute's security portfolio. Heretofore its investments have been confined to bonds which under present uncertain conditions represent too great a concentration in one form of investment and as a secondary consideration yield a very low return.

With a view to improving the situation, both as to diversification of risk and as to return on investment, the Committee has considered the advisability of investing a part of the Institute's funds in preferred and common stocks of the best grade obtainable. Mr. Morgan stated that he had consulted Mr. George Gray Zabriskie, who advised him that the constitution did not restrict the type of investment which the Institute could make. However, before making any change in investment policy the Committee felt the matter should be passed upon by the Board.

After a general discussion, on motion duly made and seconded, the following resolution was unanimously adopted:

Resolved, That the Committee on Trust Funds be and it hereby is authorized in its discretion to invest and from time to time reinvest the funds of this Institute in such bonds, mortgages, preferred and common stocks as it shall determine to be in the best interest of the Institute, and be it further

Resolved, That Clarence G. Michalis, President, and in his absence, a Vice-President, be and they hereby are authorized in their discretion to sell, assign and transfer any or all of the securities belonging to this Institute, at such times and places and upon such terms and conditions as they may deem proper, and that Thomas Roberts, the Secretary, be and he hereby is authorized to attest under the seal of this Institute any instrument affecting such transfer.

Mr. Stephen H. P. Pell then presented the report of the Committee on Central Council of Associations, which was accepted.

The Chair then read some very interesting extracts from the daily "Log" of the Welfare Department, with particular reference to the work done by the shipboard visitors.

He then called upon the Director for his report, this having special reference to personnel and to continued changes in the building and equipment.

Harrison and Wagner in acknowledgment of letters sent to them because of the action of the Board at the March meeting, based on the report of the Law Committee. ho was in the Navy

motion duly seconded and carried, was ordered spread on the Minutes, as follows: dingly had him buried with appropriate to a second and the minutes.

Haticael Comevery on Long To Diocese of New York The Bishop's Office

The Bynod House

1021 Amsterdam Avenue, New York City

of the will, and \$30 to March 18th, 1940.

Mr. Clarence G. Michalis,

Board of Managers, money, to come to New York from some distance away: Seamen's Church Institute of New York.

My dear Mr. Michalis:

Seamen's Church Institute of New York, I approve of the change of title of the Administrative Officer from Superintendent to Director.

Sincerely yours,
(signed) William T. Manning
On motion duly made and second Bishop of New York.

Mr. Zabriskie then moved the final adoption of the Amendments of the By-Laws as proposed at the Board Meeting of March 28, necessitated by the constitutional change of the title of the Administrative Officer from Superintendent to Director. This was seconded and carried.

Mr. Zabriskie then reported that the State Legislature had passed and that the Governor had signed the Bill amending the Charter of the Institute, with reference to the quorum and other matters. In as much as this Bill was introduced and its passage secured by Assemblyman Crawford W. Hawkins, it was moved, seconded and carried that the Secretary send a letter of appreciation to Mr. Hawkins.

Mr. Zabriskie then reported that a seaman named Ira G. Stark had recently died leaving four deposits, all made within the past year and aggregating \$645, in the Seamen's Funds Bureau, the beneficiary in each case being the Institute, for its Cemetery Fund. The Institute had been notified that the decedent left a will which had been admitted to probate in the New York County Surrogates' Court, April 6, 1940, and

letters testamentary issued to Cornelius E. Anderson, who was named in the will as executor and sole legatee, and who is the Secretary of the Fleet Reserve Association. Mr. Anderson's attorney had written that the decedent, who was in the Navy for many years, had said when he made his will in this way that his object in doing so was to arrange for his burial and a suitable funeral, and that the Fleet Reserve Association had accordingly had him buried with appropriate funeral services in the National Cemetery on Long Island, at a total expense of \$378.75. The Executor's attorney had also stated that he had advanced the disbursements upon the probate of the will, and \$30 to the decedent's brother, who said he had no money, to come to New York from some distance away; that he questioned the validity of the trust agreement but would be willing to release any claim on behalf of the Executor or the Fleet Reserve Association on being paid the above items and a fee for his own legal services.

On motion duly made and seconded, it was and statement tree-

Resolved, That the Institute's attorney be empowered to negotiate a settlement of the foregoing claims upon terms as he deems reasonable, and that upon such settlement being arrived at, the Institute pay over to Cornelius E. Anderson as Executor of the estate of Ira G. Stark, deceased, or to Robert J. Mahoney, his attorney, out of the moneys deposited by Stark in the Seamen's Funds Bureau, the amount so agreed upon in settlement of such claims.

The meeting then adjourned.

The number of new contributions (Secretary

It was further indicated in this report that the cost of raising a dollar for the year 1939 was approximately \$.18 (due to adding cost of new filing system) as against an average of \$.14 for the three-year period previous.

On motion, duly seconded and carried, the report was accepted.

Mr. Bell then read the report of the Beamen's Church Institute
Associations, including a sesting of the Blue Ancher Society, a
Corporation under the Central Council, at which resolutions prepared
by Mr. Zabriskie, as Council for the Institute, were adopted. The
action was in preparation for disolving the Blue Ancher Society

Central Council. Upon motion, data and the Board of Managers of the Seamen's Church Institute of New York, held at 25 South Street, New York, N. Y., on May 23, 1940, The Chair then read a letter to at 1:00 in the afternoon. Mr. Michalis, the President, was in the Chair. Present: Messrs. Belknap, Bell, Bell, Jr., Burgess, Cummings, Darlington, Dorrance, Fleming, Forsyth, Gulden, Hamersley, Michalis, Montgomery, Newhall, Roberts, Saltzman, Vietor, Wainwright, Wheeler, Williams and Zabriskie. Excuses were offered for Messrs. Haight, Mansfield, Satterlee and Tucker .. Director was then called on for his report. At the begin-The meeting was opened with prayer by Dr. Fleming. he Seamon a The Minutes of the meeting of April 25, read by Mr. Roberts, were approved.939, \$50.00 to the Sailors! Cemetery Association sponsored Mr. Forsyth then presented the report of the Ways and Means Committee, including the following special analysis and statement prepared at his request by Miss Dennis, Manager of the Ways and Means Department: carried, 1t was so ordered. The important feature of new money is of course the number of contributors added, rather than the initial amount of money raised from this group. Since 1935 we have lost approximately 3,087 contributors on account of death (286 in one year - 1939) and economic conditions. Some of those lost on account of economic conditions are temporary losses and often come back after a lapse of years. The number of new contributors gained in this same period (since

1935) 1,677 makes the net loss in number of contributors 1,410.

It was further indicated in this report that the cost of raising a dollar for the year 1939 was approximately \$.18 (due to adding cost of new filing system) as against an average of \$.14 for the three-year period previous.

On motion, duly seconded and carried, the report was accepted.

Mr. Bell then read the report of the Seamen's Church Institute mittee.

Associations, including a meeting of the Blue Anchor Society, a Corporation under the Central Council, at which resolutions prepared by Mr. Zabriskie, as Counsel for the Institute, were adopted. This action was in preparation for dissolving the Blue Anchor Society as a Corporation in order that it might continue under the same name,

but under the Constitution and By-Laws of the Associations and the wright felt should be made known as Central Council. Upon motion, duly seconded and carried, this report also the enthusiastic reception given was accepted.

The Chair then read a letter from Mr. Stephen H. P. Pell, containing his resignation from the Board due to expected, continued absence from New York.

Upon motion of Mr. Burgess, seconded by Mr. Williams, the resignation was accepted with regret.

The Chair also read excerpts from the daily "Log" of the Welfare Department and from the report of the shipboard visitors.

The Director was then called on for his report. At the beginning he read parts of the letter from the President of the Seamen's Bank for Savings, requesting that the Institute contribute again, as was done for 1939, \$50.00 to the Sailors' Cemetery Association sponsored by that Bank. The letter also stated that it was expected that no further assistance need be asked for for several years to come.

Mr. Aelley recommended that the gift be made, and upon motion, duly seconded and carried, it was so ordered.

Mr. Kelley also mentioned the National Maritime Day celebrations,
May 22, and the stress which various speakers laid upon the careful
selection and training of personnel for the American Merchant Marine.

He mentioned also the report which Mr. Michalis had made to the Convention of the Diocese of New York, its enthusiastic reception and the appreciation which the Convention showed because of his work.

Colonel Wainwright then took the floor and described what he considered the three high lights of the Convention which were the presentation of the Report of the Institute by the Director and the presentation by Mr. Michalis, as Chairman, of the report of the Committee on Re-Allocation of Diocesan funds. Thirdly, the Report itself which was of a survey made on the seventeen institutions and other units of the Diocese aided from Diocesan funds. Within this Report was included a statement with regard to the Institute, which Colonel Wain-

wright felt should be made known to the entire Board. He stressed also the enthusiastic reception given to Mr. Michalis by the Convention both personally and because of the Report.

Upon motion, duly seconded and carried, it was ordered that copies of that portion of the Survey report referring to the Institute be sent to the members of the Board.

The meeting then adjourned.

Salvage, Schieffelin and Tucker. Secretary

and for your consideration. You Minutes of a Stated Meeting of accept or reject any or all of the Board of Managers of the entered into, may be terminated at Mr. Seamen's Church Institute of New

York, held at 25 South Street, New York, N. Y., on June 27, 1940, at 1:00 in the afternoon.

Mr. Michalis, the President, was in the Chair.

Present: Messrs. Bechtel, Bell, Bell, Jr., Cummings, Delafield, Despard, Dorrance, Fleming, Forsyth, Gulden, Michalis, Roberts, Saltzman, Wainwright, Warburton and Williams.

Excuses were offered for Messrs. Haight, Low, Montgomery, Salvage, Schieffelin and Tucker. Approve the personal med in said The meeting was opened with prayer by Dr. Fleming. 18 100

The Minutes of the meeting of May 23 were read by the Secretary, and approved.

The Secretary then read the following letter from the firm of J. P. Morgan & Co., Incorporated, dated June 6, 1940:

Seamen's Church Institute of New York, 63 Wall Street, or this purpose

New York, New York ly seconded, the motion was carried.

Dear Sirs: Partly to illustrate the importance of the Institute rends For some time, prior to the incorporation of our business, the firm of J. P. Morgan & Co. furnished you semi-annually with a tabulation and review of your investments and for this no charge was made. This letter is to advise you that in the future, if you so desire, we shall be glad to continue to review your securities semi-annually and to submit to you at the time of each review a tabulation of your holdings and such investment suggestions, if any, as we may have. In addition, as in the past, we shall be glad to discuss with you such questions as you may care to raise from time to time. Bequest check came in the

However, we now propose to make a charge for these tabulations and reviews at the following rates per annum, which rates do not include custody of your securities:

1/10th of 1% on the first \$500,000 market value 1/15th of 1% on the second \$500,000 market value 1/20th of 1% on all over \$1,000,000 market value

The market value of your securities on the date of the last review was about \$793,356. On such a valuation, the annual fee would approximate \$695. One-half of the fee will be payable at the time of each semi-annual review, on the basis of the market value at that time.

It is not intended that the institution of the charge will in any way alter the nature of our relationship as it has existed in the past. Such suggestions as we may make are solely of an advisory nature

and for your consideration. You, of course, will be entirely free to accept or reject any or all of our suggestions. This arrangement, if entered into, may be terminated at any time by you or by us on written notice.

If you desire to enter into this arrangement, will you please so indicate by signing and returning the enclosed copy of this letter.

Yours very truly,

(signed) J. S. Morgan

Vice-President

Upon motion of Mr. Williams, duly seconded and carried,
the Secretary was authorized to approve the service outlined in said
letter of June 6, and was requested to write a letter of thanks for
service so generously and ably rendered during the past years without
charge.

Operation, describing the need for renovating the Fifth Floor dormitory space. He then moved that an appropriation of \$500.00 be made from the Unrestricted Funds for this purpose.

Being duly seconded, the motion was carried.

Partly to illustrate the importance of the Institute rendering the best possible service to merchant seamen, and with special commendation of British generosity under trying conditions, the Chair read the following memorandum from the Director of the Institute:

You will catch inspiration as have I this morning, as the second and final Inverclyde Bequest check came in the amount of £363:10/, which Mr. Olsen states is \$1,315.87. This completes the total grant for the year, which amounts to \$2,762.60.

Committee which was accepted.

The Chair then read some extracts from the daily reports of the Welfare Department and of the Librarian, illustrating the varied services rendered to seamen by the Institute.

Mr. Forsyth then nominated for membership on the Board of Managers, for balloting at the September meeting:

D. Farley Cox, Jr. (seconded by Mr. Despard) Gerard Hallock, 3rd (seconded by Mr. Gulden) Mr. Bell then presented by title the report of the Seamen's Church Institute Associations.

At the request of the Chair, Mr. Kelley read the following statement prepared by Mr. Zabriskie, with regard to the Institute's undivided one-fifth interest as one of the residuary devisees of Clifford M. Dolph, late of St. Louis, in certain mining property in Grant County, Oregon, known as the Comer or Standard Mines:

He stated that efforts to sell the property had been made ever since Mr. Dolph's death in 1925 by representatives of the estate in Oregon and St. Louis, with whom the Institute's attorney had been in frequent correspondence. He further stated that while the property was said to have been valued many years ago at \$1,000,000, it had more recently been assessed at \$8,000, and reports from engineers had shown that the buildings and machinery on the property were obsolete or ruined, that the value of the property was highly speculative, and that it would require considerable investigation and explorations by any prospective purchaser to determine whether the property would be worth acquiring and developing. Recently a proposal was said to have been received from the United States Vanadium Corporation, a subsidiary of the Union Carbide & Carbon Company, to pay \$300 for an option to purchase the property at a price of \$25,000 if after one year of exploratory operations the company should decide to exercise the option and representatives of the Dolph Estate had recommended that such an option be granted.

Upon motion duly made and seconded, it was

Resolved, That the President or any of the Vice-Presidents be and they hereby are given full power and authority to enter into any agreement and upon any terms they may deem advisable, for the sale or lease of the right, title and interest of Seamen's Church Institute of New York in and to certain property said to consist of twenty-one patented mineral claims on Dixie Creek in Grant County, Oregon, and to execute in the name and on behalf of the Institute any and all such contracts, options, deeds or other instruments as may be necessary or appropriate to carry out any such transaction.

Mr. Kelley, in the absence of and at the request of
Mr. Zabriskie, showed the proof of the revised Constitution and By-Laws
with the amendments recently adopted and explained that certain corrections of wording were found necessary, being changes not in substance,
but in form only, as follows:

### To the Constitution for the care of wounded soldlers, and he sug-

Article IV, 2nd line from end, change "office" to "offices".

Article VII, line 1, strike out the word "special".

Article VIII, line 1, change "upon" to "on".

Article X, paragraph 2, line 1, strike out the word "also".

Article XIII, paragraph 2, lines 4 and 5, omit the words, "if for any other reason such approval cannot be obtained" and substitute therefor the words, "the disability of the Bishop".

Article XIV, line 7, after "episcopate" add "or the disability of the Bishop".

Article XIV, line 7, change "with" to "to".

# To the By-Laws

Article II, Sec. 1, after word "Institute" add "except the Comptroller and the employees of the Accounting Bureau" and after the word "and" insert the word "to". Lines 10 and 11, omit the words following "Director" and add "or Superintendent".

Article IV, Sec. 4, line 8, change "seaman's" to "seamen's".

Article IV, Sec. 6, line 2, insert "shall" before "devise".

Article VI, paragraph 2, change "No alteration of these By-Laws and no addition to them shall be made unless such alteration or amendment" to "No amendment to these By-Laws shall be made unless such amendment".

Upon motion of Mr. Williams, duly seconded and carried, the corrections listed in Mr. Zabriskie's letter were accepted as notice of amendment to the Constitution and By-Laws, to be voted upon at the meeting of the Board in September. At the time and place of this meeting, because of the proposed amendments to the Constitution, the Secretary was instructed to give notice of a meeting of the Corporation of the Institute.

Mr. Kelley then made his report, stating that the notice of a legacy of \$45,000 had just been received from the Estate of Mrs. Annie L. Hoe, and concerning which Mr. Zabriskie reported that payment would probably be made early in 1941. Mrs. Hoe had been a continuous contributor to the operating expenses of the Institute since 1908, and had given \$7,000 to the Building Fund.

Mr. Kelley also mentioned the offer of the Downtown Hospital (formerly the Broad Street Hospital) to place their plant at the disposal of the British authorities for the care of wounded soldiers, and he suggested that the Institute might well stand ready to offer its unused rooms, under proper conditions, for the care of wounded and convalescent

merchant and navy seamen of other nations, who might come as war casualties. It was generally agreed that this was in line with the Institute's charter and the details could be properly handled by the Administration and the Relgious and Social Service Committee.

The Chair then showed the colored chart prepared by the Comptroller, depicting the operating income and expenditures of the Institute for 1930 - 1939 together with the surpluses and deficits.

There being no further business, the meeting adjorned.

The meeting was overed a Secretary

The Minutes of the meeting

Thmank Color

on June 27, was then elected to the Minutes of a Stated Meeting of the Board of Managers of the In the absence of Mr. Address Seamen's Church Institute of New York, held at 25 South Street, Director to present certain amendments New York, N. Y., on September 26, The following amendments to the Constitution in the afternoon. Mr. Michalis, the President, was in the Chair. Present: Messrs. Bell, Bell, Jr., Brooks, Cummings, Delafield, Dorrance, Fleming, Forsyth, Michalis, Roberts, Schieffelin, Wainwright, Warburton, Wheeler, Williams and Winter. Montes as shall be elected. Excuses were offered for Messrs. Aldrich, Belknap, Despard, Gulden, Hamersley, Low, Montgomery, Morgan, Saltzman and Tucker. The meeting was opened with prayer by Dr. Fleming. The Minutes of the meeting of June 27 were read and approved. The Chair called for the report of the Committee on Business Operations and in the absence of Mr. Saltzman, its Chairman, requested the Director to make a statement on the present Budget situation. Mr. Kelley explained that the present difference between the budgetted deficit and the actual deficit was accounted for by the reduced payments from the Greater New York Fund and the failure of expected payments from the Diocese of New York. He stated that on the other hand the Institute's lodging income was growing steadily and that indications were that 1940 would be the best year for the hotel since 1932 and that an average increase of 8¢ per lodging had occurred. stated further that he and Mr. Westerman felt that the renovated floors in the Old or South Building were largely responsible for the increased hotel business. Mr. Forsyth then presented the report of the Ways and Means Committee, and told also of the Benefit arranged for Tuesday evening, October 29, the Ballet Russe de Monte Carlo at the 51st Street Theatre. Mr. Bell then presented by title the report of the Committee on Seamen's Church Institute Associations. The Chair then read extracts from the reports of the Welfare Department and of the Shipboard Visitors. Mr. D. Farley Cox, Jr., having been nominated at the meeting

on June 27, was then elected to the membership of the Board of Managers.

In the absence of Mr. Zabriskie the Chair then requested the was authorized as a part of the Director to present certain amendments to the Constitution and By-Laws.

The following amendments to the Constitution, duly seconded and the Director and carried, were proposed:

Article III, strike out lines 4 and 5, "ex officio, such members of the clergy as shall from time to time be elected Clerical Vice-Presidents of the Corporation," and substitute "ex officio, such Clerical Vice-Presidents as shall be elected."

Article VIII, line 2, "fourth Thursday in the month of January in each year," strike out the words "the month of".

Article XII, strike out lines 3 and 4, "by a Committee elected annually by the Board of Managers, which shall be called the Committee on Trust Funds" and substitute "by a Committee on Trust Funds elected annually by the Board of Managers."

By-Laws, was then given for proposing the following amendments to the

Article III, Section 1, line 7, strike out "occasion shall, in his opinion, require," and substitute "he shall deem it advisable to do so."

Article IV, Section 4, line 3, strike out "be responsible for" and substitute "over".

Upon motion duly seconded and carried, the above amendments together with those proposed at and recorded in the Minutes of the regular Board meeting on June 27, 1940, were adopted.

The Chair then presented a bill for \$1,000.00 from Mr. Zabriskie as Counsel, for expenses and fees with regard to the estate of Belle J. Stewart.

Upon motion of Mr. Williams, duly seconded and carried, this bill was ordered paid.

The Chair then presented a statement from the Comptroller and the Director with regard to expenditures incurred in completing the renovations of the Sixth Floor Old Building rooms, to a total of \$1,710.00. He explained that the advisability of doing this work in the summer had been indicated by the increased lodgings in similar rooms on the floors above.

Upon motion by Mr. Williams, duly seconded, this expenditure was authorized as a part of the rehabilitation program.

The Chair also presented a statement from the Comptroller and the Director based on the estimates of the Chief Engineer for a Worthington Duplex Pump and fittings, \$553.40, and a Powers Regulating Valve and fittings, \$517.00.

Upon motion, duly seconded and carried, the total expenditure of \$1,170.40 was authorized, to be paid from the Repairs and Replacements Fund.

The Director then made his report and told first of a request on August 15 from Mr. Marshall Field, Chairman of the U. S. Committee for the Care of European Children, for space in the Institute for temporary emergency housing of some of these children for the few days intervening between the arrival of the ship and their departure for their foster homes. Mr. Kelley explained that inspection of available space was made by representatives of the Committee, who found the Ninth Floor of the Annex and the Sixth Floor of the Old Building which would be available, entirely satisfactory. A portion of the Fifth Floor Dormitory could be made available for recreation, and all meals except luncheons on business days could be served in the Dining Room. Mr. Kelley then explained that he conferred with Mr. Zabriskie as Counsel for the Institute and he stated that in the emergency the Institute could properly assist the Committee; wrote and later telegraphed to Mr. Michalis who was absent from the City; telephoned to all the members of the Executive Committee who were within reasonable reach, and that all of these approved of the Institute's giving its assistance.

He then stated that a letter, approved by Mr. Zabriskie, had been submitted to the Committee. Contrary to Mr. Field's expectation children had not been sent thus far, but Mr. Kelley stated that a small number were expected to be quartered at the Institute next week.

Upon motion of Mr. Williams, seconded by Colonel Wainwright, the action of the Director, Counsel and members of the Executive Committee

in cooperating with the U. S. Committee for the Care of European Children, was ratified and approved.

The Director spoke of a request from the Metherland Shipping Committee for space to which Netherland seamen could be welcomed under the direction of ladies cooperating with the Committee, and that the large room next to the Library could at present be spared for this purpose. This Committee is sponsoring the board and lodging of a number of Netherland seamen in the Institute.

He also mentioned Sailors! Day to be celebrated in conjunction the Board of Managers, together at the Sarvice at the Cathedral Largest of St. John the Divine.

Upon motion, the meeting then adjourned and the meeting of the Maetings of the Board of Managers, June 20 and Corporation was convened.

The meeting than adjourne

Secretary

Minutes of a Special Meeting of the Seamen's Church Institute of New York, held at 25 South Street. New York, N. Y., on September 26, 1940, immediately after the adjournment of the Stated Meeting of the Board of Managers. Mr. Michalis, the President, was in the Chair. The attendance was identical with that of the meeting of the Board of Managers, immediately preceding. The excuses were identical with those of the meeting of the Board of Managers, together with an excuse offered for Bishop Larned. eld, Salvage, Satterlee, Tucker and Marburton. The amendments to the Constitution, proposed at the Stated Meetings of the Board of Managers, June 27 and September 26, 1940, upon motion duly made, seconded and carried, were adopted. The meeting then adjourned. Conmittee, and reported also on the under Colonel Mainaright then reports Secretary Law Countries, with

the third Thursday of November, the 21 Minutes of a Stated Meeting of the that the precedent of 1939 be followed Board of Managers of the Seamen's usual for the fourth Thursday with com held at 25 South Street, New York,

Church Institute of New York, N. Y., on October 24, 1940, at 1:00 in the afternoon.

Mr. Michalis, the President, was in the Chair. Present: Messrs. Belknap, Bell, Bell, Jr., Burgess, Darlington, Dorrance, Fleming, Forsyth, Gulden, Low, Michalis, Montgomery, Newhall, Roberts, Wainwright, Wheeler, Williams, Winter, Zabriskie and Cox, Jr.

Excuses were offered for Messrs. Bechtel, Despard, Hamersley, Mansfield, Salvage, Satterlee, Tucker and Warburton.

The meeting was opened with prayer by Mr. Dorrance. The Secretary then read the Minutes of the meeting of September 26, which were approved. The present Institute. He stated also

Mr. Forsyth then presented the report of the Ways and Means Committee, and reported also on the approaching Theatre Benefit.

Colonel Wainwright then reported for the Law Committee, with regard to the estate of Victoria Morris and the legal problems involved in the settlement.

Upon motion of Colonel Wainwright, duly seconded, it was resolved that an appeal from the opinion of the Surrogate of New York County, be left to the Law Committee. on Diocesan Activities, and Mr. Bell then presented the report of the Central Council of Associations, which was received and filed. added to The Chair then called the attention of the Board members to the new portraits of the late Dr. Finley and Mr. Cox, recently placed in the Board Room, and introduced the son of the latter, Mr. D. Farley Cox, Jr., taking his seat for the first time as a member of the Board. The Chair then read excerpts from the reports of the Welfare Department and of the Night Manager. of that Mr. Michalls be appointed Mr. Gerard Hallock, 3rd, who had been nominated at the meeting of June 27, was then elected to membership on the Board.

The Chair then stated that Thanksgiving Day had been set for the third Thursday of November, the 21st, and it was informally decided that the precedent of 1939 be followed and that notices be sent as usual for the fourth Thursday with cancellation of the meeting authorized if a quorum proved doubtful.

Due to the absence for the coming twelve months of Mr. Saltz-man as Chairman of the Committee on Business Operation, the Chair suggested that Mr. Newhall be appointed as Vice-Chairman. A motion to this effect, duly seconded, was carried.

The Chair then called to the attention of the Board the approaching 20th Annual Joint Meeting of the Board of Managers and Contributors of the Seamen's Church Institute of Philadelphia, and stated that Dr. Mansfield had been present at the organizing and had helped greatly in the establishment of the present Institute. He stated also that the present Director had been asked to speak and suggested that the official greetings of the Board be conveyed by Mr. Kelley.

Upon motion, duly seconded, this was authorized.

The Director then made his report, including the following since the Institute's customery mankegiving and Christians items:

that the Institute was entitled to appoint one of its Officers or members to serve on the Committee on Coordination of Diocesan Activities, and provided for under the new Canon 29. Mr. Kelley then urged that by all means the Institute's representative should be Mr. Michalis. He added, however, that Mr. Michalis had learned that possibly he would be an ex officio member of this Committee because of his chairmanship of the preceding Committee on the Re-allocation of Diocesan Funds, the report of which had resulted in the Canon authorizing the new Committee. In this case an additional representative from the Institute would be in order. Mr. Kelley, therefore, suggested that Mr. Michalis be appointed as the Institute's representative, but that he be authorized to appoint another representative if he should find himself already a member of the Committee.

York, approving the amendments to the Constitution adopted on June 27 and September 26. Upon motion, duly seconded, this was ordered spread upon the Minutes as follows:

Diocese of New York

date 650 had been register The Bishop's Office a full time of the personThe Synod House

nel of the Welfare 1021 Amsterdam Avenue, New York City

as the time of volunteers. It was hoped that surr October 14th, 1940.

The Reverend and be secured to continue the work without interruption of Harold H. Kelley,
Director, routine.
Seamen's Church Institute.

My dear Mr. Kelley:

I have your letter of October 9th and hereby give my approval to the amendments to the Constitution listed therein.

to attend With warm regard, for the filling of vacancies on the Board,

by the Presiding Bishop, for Faithfully yours, an Executive Committee

to meet regularly, (signed) William T. Manning wanter the Persythent

(signed for the Bishop of New York. (signed for the Bishop in his absence)

- activities are usually financed from the Holiday Fund, the appeal for which is now in process and yet the results not certain, "r. Kelley suggested that the precedent of 1939 be followed, and that the Institute officers be authorized to proceed with the celebrations, expense to be taken from the Institute's Operating Account if insufficient funds are raised by the Holiday appeal. Upon motion, duly seconded, this was authorized.
- d. Sailors' Day-Navy Day Service, to be held at the Cathedral of St. John the Divine, October 27, was brought to the attention of the Board.
- e. Progress was reported in the preparation of the space to be provided for the Netherland Shipping Committee headquarters for Dutch seamen on the Third Floor adjoining the Conrad Library. The room is now being renovated at the expense of the Committee.

- f. The aid of the Institute was requested for the Selective Draft registration of seamen who were absent at sea on October 16. Mr. Frey, Acting Manager of the Welfare Department, was sworn in for this duty, the expectation being that a few men each day would be registered. To date 650 had been registered, taking almost the full time of the personnel of the Welfare Department and of several other Staff members as well as the time of volunteers. It was hoped that sufficient additional volunteers could be secured to continue the work without interruption of the Staff routine.
- of the Seamen's Church Institute of America, who would be together in

  Kansas City during General Convention, and had responded to a telegram

  to attend. Order was taken for the filling of vacancies on the Board,

  by the Presiding Bishop, for the appointment of an Executive Committee

  to meet regularly, for the placing of the Society under the Department

  of Christian Social Relations of the National Council of the Episcopal

  Church, and for the change of the Society's name to avoid confusion with

  the various port Institutes.

h. A further report was made on the care of European children in the Institute Building, the total having been 259 and 24 children remaining. The Committee and others had expressed their appreciation of the coopration rendered by the Institute.

i. A large number of shipwrecked seamen continue to come to the Building, these having included Lascars and Chinese. A total of 15 torpedoed crews and 7 otherwise shipwrecked crews had been cared for, and from these 22 ships 535 seamen had been cared for at the Institute since the beginning of the war in Europe. Their average length of stay in the Building was seven days.

After a few questions, the meeting adjourned.

Secretary

moders

The Chair welcomed Mr. Gerard Hall Minutes of a Stated Meeting of the Board of Managers of the neeting, as a newly elected member of the Seamen's Church Institute of New York, held at 25 South St., Colonel Meinwright then reported New York, N. Y., on November 28, 1940, at 1:00 in the afternoon. Mr. Michalis, the President, was in the Chair. Present: Messrs. Beattie, Bechtel, Belknap, Bell, Bell, Jr. Burgess, Darlington, Delafield, Despard, Dorrance, Dunlap, Fleming, Forsyth, Gulden, Hallock, 3rd, Mansfield, Michalis, Montgomery, Roberts. Vietor, Wainwright, Warburton, Wheeler, Williams, Winter and Zabriskie. Excuses were offered for Messrs. Low, Newhall, Schieffelin and Tucker. Br. Bell also stated that he had had a conference with Newbold The meeting was opened with prayer by Dr. Fleming. The Secretary then read the Minutes of the meeting of October 24, which were approved. The Chair announced the death of Mr. Charles W. Bowring, whereupon, the Board members standing, the following minute was unanimously adopted: In the death of Mr. Charles W. Bowring on All Saints! Day, November 1, 1940, the Seamen's Church Institute of New York lost one of the senior and greatly valued members of its Board of Managers. Mr. Bowring, a member of the shipping firm of C. T. Bowring and Company, Ltd., was elected to the Board in 1909. Out of this rich experience he gave devotedly of his time to the Institute as long as his strength and health permitted, and he and Mrs. Bowring contributed generously to the cost of the present building and to the maintenance of the work of the Institute. His counsel was sought and used by Dr. Mansfield and others responsible for the construction, enlargement and operation of the Institute. In recognition of the loss which the Institute has sustained, it was Resolved: That the Board of Managers of the Seamen's Church Institute of New York, do at this time express their sincere regret because of the death of Charles W. Bowring, yet also their thanks to Almighty God for the many years of faithful and constructive service of their colleague. It was further Resolved: That the heartfelt sympathy of the Board be hereby extended to the wife and family of Mr. Bowring, and that a copy of these Resolutions be spread on the Minutes of this meeting.

The Chair welcomed Mr. Gerard Hallock, 3rd, to this, his first meeting, as a newly elected member of the Board.

Colonel Wainwright then reported briefly for the Law Committee, stating that action had been taken on the Estate of Victoria Morris mentioned in his report made at the October meeting of the Board.

Mr. Forsyth then reported for the Ways and Means Committee, including a statement on the results of the Benefit Ballet. His report was accepted.

Mr. Bell then read the report for the Committee on Seamen's Church Institute Associations. His report was received.

Mr. Bell also stated that he had had a conference with Newbold Morris, the President of the City Council, seeking permission to hold a Benefit, involving the serving of food, on the S. S. America, and that the necessary approval of the Mayor could not be secured.

The Chair then read extracts from the "Log" of the Welfare Department, instancing interesting experiences and services to the Institute during the month. Apropos of this, the Chair called on Dr. Fleming who spoke informally of special Advent noon-day Services at old Trinity Church, scheduled for the first three weeks of December.

The Chair then raised the question as to the better date of the December meeting, and upon motion, duly seconded and carried, this was set for Thursday, December 19.

The Chair then described a plan initiated by the Ways and Means Committee for the consideration of advertising as a means for financing the publication of the Lookout. He stated that this matter had been informally considered from time to time during the past years, but an actual survey upon which a decision could be based would involve an expense of \$100.00.

After a brief discussion, Mr. Williams moved that this sum be appropriated and the survey authorized. This motion, duly seconded, was carried.

The Director then made a brief report on the general work of the Institute after which the meeting adjourned.

Secretary

Shuas Rock

Mr. Michalis, the President, was in the Chair

Present: Messrs. Bechtel, Selknap, Cox, Jr., Darlington, Delafield.
Forsyth, Gulden, Hallock, 3rd, Hamaraley, Michalis, Morgan, Bownell,
Roberts, Warburton, Williams and Zabriskie.

Excuses were offered for Mesers. Aldrich, Beattle, Bell, Despard, Low, Manafield, Salvage, Schieffelin, Satterlee and Tucker.

The meeting was opened with prayer by Mr. Melley.

Mr. Kelley then asked the privilege of the floor and presented to the Chair a "nautical gavel and stand" mode by Captain Harrison of the Merchant Marine School of the Institute.

The Secretary then read the Minutes of the meeting of November 28, which were approved.

The Treasurer reported that a reduction in the Duilding Loan of the Institute had been made by a payment of \$25,000.00 on December 13, 1940. This having been done by the Committee on Trust Funds, a motion of ratification and approval was made, seconded and carried.

Mr. Forsyth then presented the report of the Mays and Means Committee, including a proposal for theatre benefit plans for January. The report was accepted.

Mr. Gulden then presented the report of the Seamen's Church Institute Associations which was received and filed.

The Chair then read excerpts from the "Log" of the Welfare Department.

The following latter from the Consul General of Belgium was then read, and upon motion of Mr. Forsyth, duly seconded and carried, approval was given for setting apart space in the Institute for a Delgian Room:

Minutes of a Stated Meeting of the Board of Managers of the Seamen's Church Institute of New York, held at 25 South St., New York, N. Y., on December 19, 1940, at 1:00 in the afternoon.

Mr. Michalis, the President, was in the Chair.

Present: Messrs. Bechtel, Belknap, Cox, Jr., Darlington, Delafield, Forsyth, Gulden, Hallock, 3rd, Hamersley, Michalis, Morgan, Newhall, Roberts, Warburton, Williams and Zabriskie.

Excuses were offered for Messrs. Aldrich, Beattie, Bell, Despard, Low, Mansfield, Salvage, Schieffelin, Satterlee and Tucker.

The meeting was opened with prayer by Mr. Melley.

Mr. Kelley then asked the privilege of the floor and presented to the Chair a "nautical gavel and stand" made by Captain Harrison of the Merchant Marine School of the Institute.

The Secretary then read the Minutes of the meeting of November 28, which were approved.

The Treasurer reported that a reduction in the Building Loan of the Institute had been made by a payment of \$25,000.00 on December 13, 1940. This having been done by the Committee on Trust Funds, a motion of ratification and approval was made, seconded and carried.

Mr. Forsyth then presented the report of the Ways and Means Committee, including a proposal for theatre benefit plans for January.

The report was accepted.

Mr. Gulden then presented the report of the Seamen's Church Institute Associations which was received and filed.

The Chair then read excerpts from the "Log" of the Welfare Department.

The following letter from the Consul General of Belgium was then read, and upon motion of Mr. Forsyth, duly seconded and carried, approval was given for setting apart space in the Institute for a Belgian Room:

December 16, 1940

Dr. H. H. Kelly, Director

Seamen's Church Institute, esented the following resolutions

25 South St.

New York, N. Y. That the date for the lease for the prospecting and

Dear Dr. Kelly: De changed from August 1, 1940-August 1, 1941 to

I beg to confirm my recent visit, during which we discussed the possibility of establishing a Seamen's Home for Belgian seamen similar to the one already established at the Seamen's Institute for Dutch seamen. is increasingly used by national

His Excellency the Belgian Ambassador in Washington has shown great interest in the matter, and has asked me if it would not be possible to establish this home within your Institute. If you approve of this, will you be so kind as to submit it to your Board of Directors, and inform me in due course of their decision? wing of some along Daniel

We would donate to the Seamen's Church Institute a sum of One thousand dollars, and would also bear the cost of maintenance and repairs, which would include the establishment of a kitchen and office for the Directress in charge.

The Club would be subject to your rules and regulations, and in general we would follow the same procedure as that followed in the Dutch Seamen's Club. I would at all times be available to help you in any way formal report was made on the proposal to assist the financing

I understand from Mr. Boel, who accompanied me on my recent visit, that those seamen who wish to talk to their spiritual advisor or to the leader of their Union in New York, would be allowed to use a room which you have for such purposes, and talk privately. This would be most satisfactory, as we should prefer to keep the Club itself directly under the influence of the Belgian Consulate.

I hope these suggestions will meet with your approval, and with many thanks for all your courtesies, I beg to remain, and the

importance of balancing the operatiours sincerely, on as possible and (signed) Charles Hallaert that the deficit should be reduce Consul General of Belgium per year.

The Chair then read a memorandum from the Comptroller listing minor fire losses in building furnishings, totaling \$171.45, and upon motion duly seconded and carried, transfer of this amount from the Self Insurance Fund of the Institute, was authorized. complished the total

The Chair then appointed the following Committee for the nomination of Officers, Chairmen and members of the Standing Committees for 1941:

tions, author: Harry Forsyth, Chairman a may totaling \$1,600.00, this

to be made a 19 Gordon Knox Bell

Upon mot of rederick Delafield may seconded and carried, the re-

and for the Auditing Committee, the following: Messrs. Montgomery, (Chairman), Delafield and Cox.

Mr. Zabriskie then presented the following resolution:

Resolved, That the date for the lease for the prospecting and and further study of the mining property of the Dolph Estate, located in Oregon, be changed from August 1, 1940-August 1, 1941 to November 23, 1940-November 23, 1941.

The Director then made a brief report, stressing the way in which the Institute is increasingly used by national groups of seamen including a special recreation program in the Netherland Room, possibility of Belgian seamen coming here in increasing numbers, and the arrangements made at the request of Pastor Dorf for the serving of some sixty Danish seamen their traditional Christmas Eve dinner.

Mr. Forsyth then mentioned the availability of some clothing from the British War Relief, and this was referred to the Director of the Institute for following up.

An informal report was made on the proposal to assist the financing of the Lookout through advertisements, a study of which had been authorized at the November meeting of the Board of Managers.

Upon motion of Mr. Gulden, duly seconded and carried, advertising was authorized, subject to the approval of the Ways and Means Committee.

The Chair then reported for the Budget Committee, and urged the importance of balancing the operating budget as soon as possible and that the deficit should be reduced at the rate of \$10,000.00 per year. He then presented a budget authorizing a deficit of \$20,569.00. He explained that the income forecast for the Ways and Means Department was contingent upon approximately \$5,000.00 being raised by advertisements in the Lookout and that if this was not accomplished the total operating expenditures must necessarily be reduced by a corresponding amount. Since the retrenchments involved would include Staff reductions, authority was given for severance pay, totaling \$1,600.00, this to be made a 1940 expenditure.

Upon motion of Mr. Williams, duly seconded and carried, the report was accepted.

The meeting then adjourned.

Amush olect