

The LOOKOUT

annual report 1955



SEAMEN'S
CHURCH
INSTITUTE
of New York

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Seamen's Church Institute of New York: 1844

The **LOOKOUT**

VOL. XLVII, No. 4

APRIL, 1956

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SEAMEN'S CHURCH INSTITUTE OF NEW YORK
25 South Street, New York 4, N. Y. BOwling Green 9-2710

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Published Monthly \$1.00 yearly 10c a copy

Gifts to the Institute of \$5.00 and over include a year's subscription

*Entered as second class matter, July 8, 1925 at New York, N. Y., under
the act of March 3, 1879*

Seamen's Church Institute of New York

121st Annual Report

Report Committee

Walter B. Potts, *Chairman*

Edward K. Warren

Leonard D. Henry

*The World's Largest Shore Home for Active
Merchant Seamen of All Races and All Creeds*

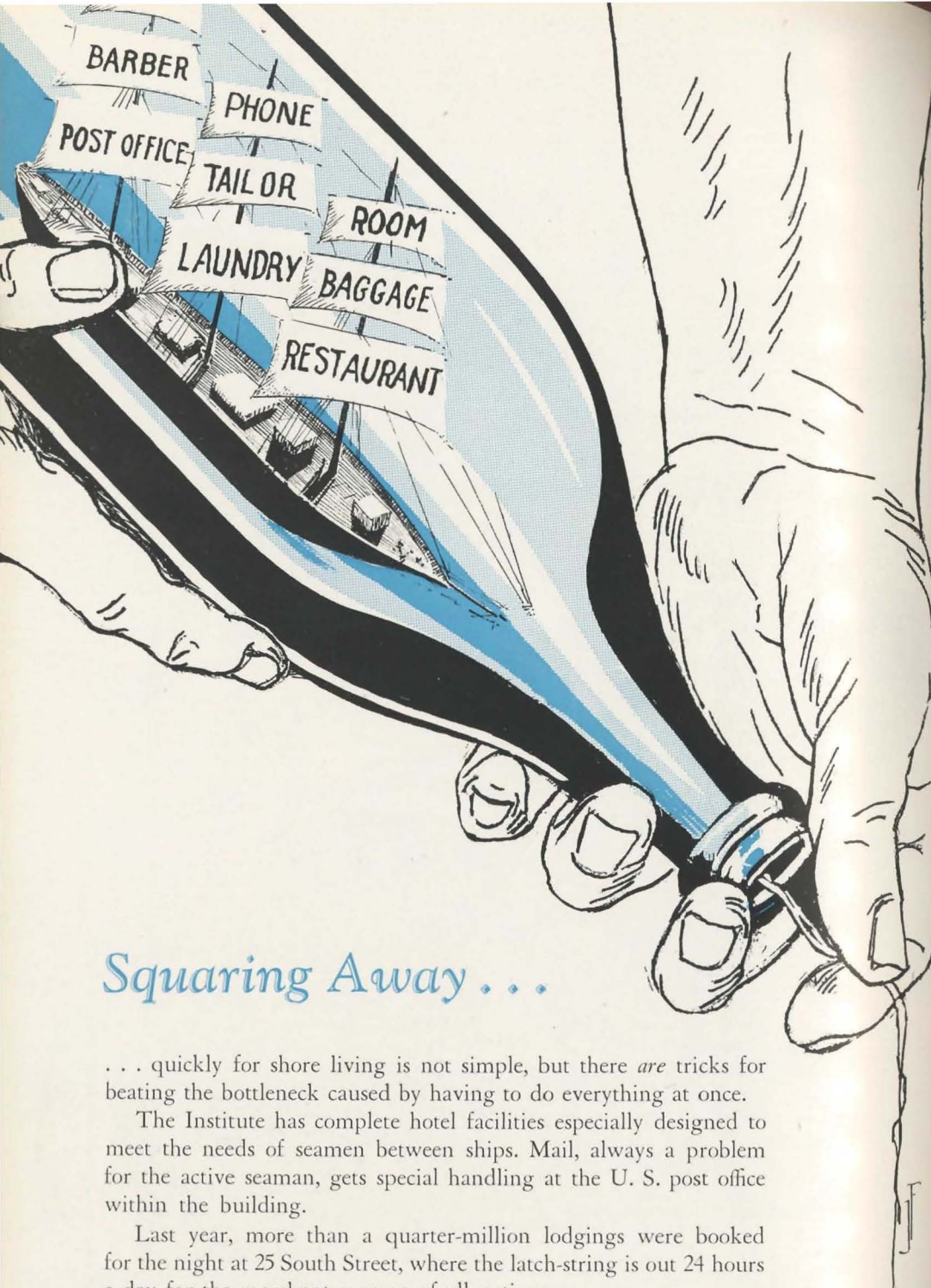
Home Port . . .

. . . for most of America's merchant seamen is New York City, where eight million people enjoy—among other things—the benefits of the busiest and best natural harbor in the world. This fabulous "Bagdad-on-the-subway" was not created simply by the building, leasing and renting of the metropolitan honeycomb; New York rose on the sweet songs and bitter sweat of the merchant sailor who actually went to Bagdad and everywhere else to bring Americans what they needed and to sell their plenty.

Three hundred years of growth have made New York top-heavy with culture and corporation brick, but it still remains freight handler to the nation; a port first and then a city, a city where one citizen in ten lives directly by the maritime trades. This count does not include the "blue-water" sailor himself, for although New York is often his home port, it is seldom his home. Down the gangplanks come men from every state in the nation, every nation in the free world. They dock the ships which bring life to the city and they come ashore, to stay a day, a week and sometimes for months when shipping is slack.

For more than 120 years the Seamen's Church Institute of New York has warmly extended the hand of fellowship to these important men; it has been the conscience of a metropolis too big and too busy to notice strange faces on its waterfront streets.





Squaring Away . . .

. . . quickly for shore living is not simple, but there *are* tricks for beating the bottleneck caused by having to do everything at once.

The Institute has complete hotel facilities especially designed to meet the needs of seamen between ships. Mail, always a problem for the active seaman, gets special handling at the U. S. post office within the building.

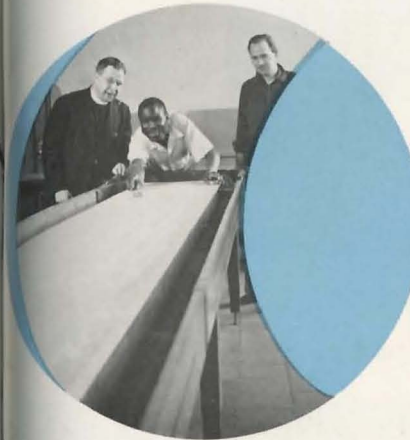
Last year, more than a quarter-million lodgings were booked for the night at 25 South Street, where the latch-string is out 24 hours a day for the merchant seamen of all nations.

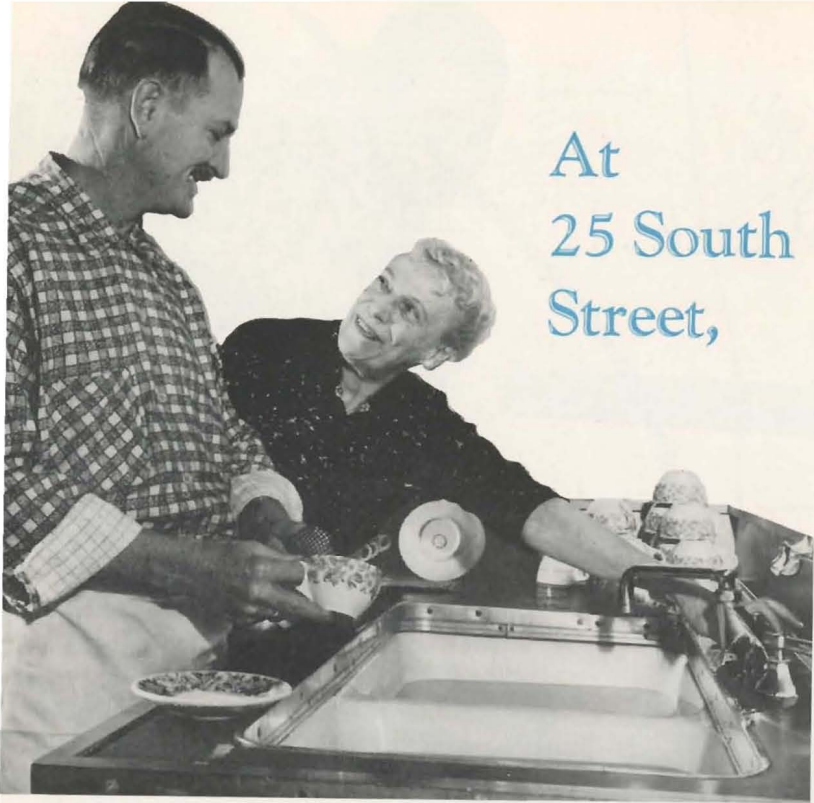
Off Watch . . .



. . . and away from the rolling blue, seamen always enjoy the steady green of the pool and billiard tables in the Institute's Game Room. Chess, checkers, cards, puzzles, shuffleboard and TV continue to be popular. Last year, 110,000 seamen enjoyed the Game Room's free equipment.

During the year, a new Cinemascope screen and projector lens were installed in the auditorium, making the best in wide-screen films available to guests at the Institute. Free movies shown three times a week were especially appreciated by foreign seamen, whose pay scale is not equal to high American entertainment costs.





At
25 South
Street,



Home is the Sailor

Birthday parties and barbershop quartets, afternoons of talk, card games, chess and coffee, drew a large number of men to the Janet Roper Club in 1955. A new music system brought hi-fi enthusiasts into the group. Evening variety shows, featuring both professional and amateur entertainers, were held often, with the larger productions moving into the auditorium.

Through its 10th annual contests in essay, poetry and oil painting, the Artists and Writers Club attracted top talent from the seamen of many nations.

At the Danish Room and the Club for Netherlands Seamen, sailors far from home found a warm welcome and evening snacks like mother used to make.



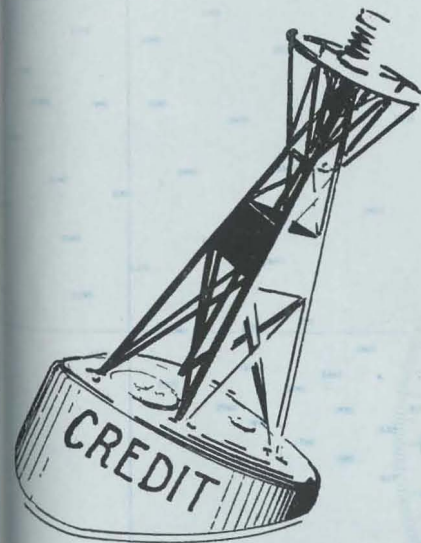
Aids to Navigation . . .

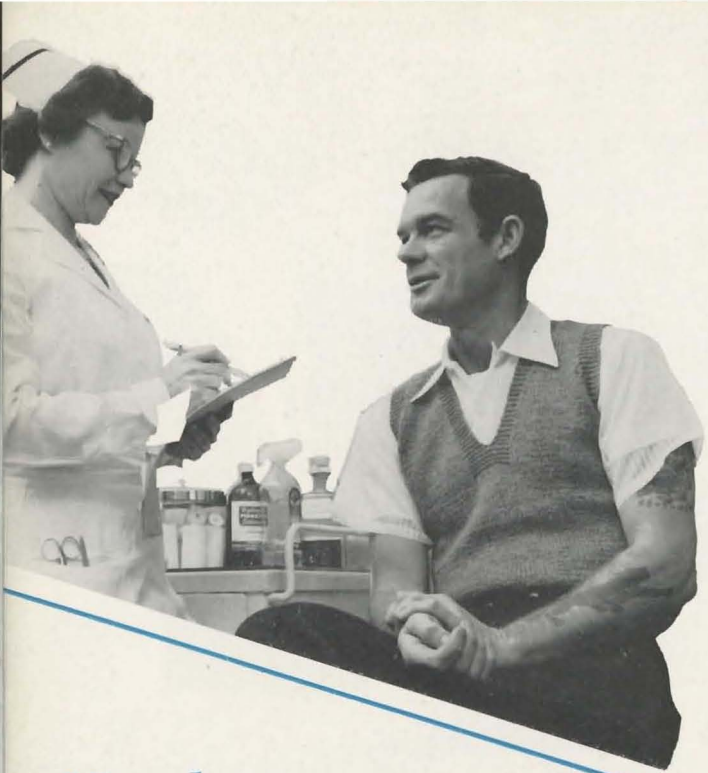
. . . are necessary when the course becomes uncertain, as it does for the best of sailors, at sea and ashore. These aids make it possible for the sailor to help himself.

At the Institute last year the Employment Bureau was used 4,500 times by seamen who took temporary jobs while beached overlong between ships. Vocational testing was available for those who decided to shuck their sea boots for good.

Very likely, credit was invented the same day as money, which is slippery when new and gets worse with use. But in a city where the established resident can't usually cash a check except at a bank where he has an account large enough to cover it, the stranger without a local address, a steady job, nine references and a large diamond can forget about credit, because he doesn't have any. This is not true for the sailor at 25 South Street, where his own word is taken as collateral. By the end of the year, nearly 85% of 3,600 small interest-free loans made by the Institute's Credit Bureau during 1955 had been repaid.

All travelers are usually glad to get back home because they tire of "suitcase living." Little nuisances begin to add up. They accumulate for the sailor, also, and the Personal Service Bureau at the Institute makes a specialty of helping to comb out such cockleburs as birth certificates, compensation forms, income tax, naturalization and the forwarding of mail. During 1955, 27,000 personal services were performed. One request for help drifted ashore on a Florida beach in a tin can, and when it was answered within a week of the time it had been thrown overboard, the sailor was appreciative, but not at all surprised.





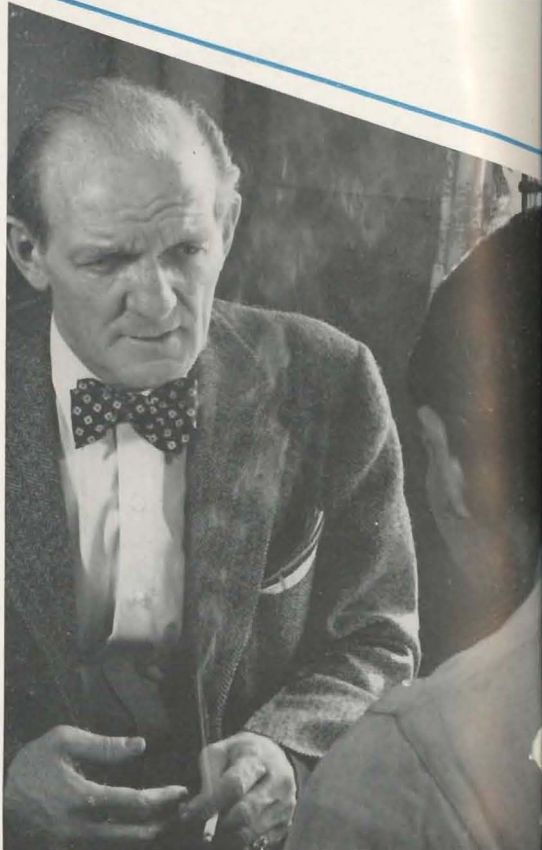
Repairs

Here today and gone tomorrow morning, the sailor, when he needs medical or dental care, often needs it here and now, and long waiting lists are no good. At the Institute's clinics, seamen-on-the-move get top priority.

With the confidence he would feel in his family doctor, the seaman gets expert service at nominal cost from the Institute's medical, dental and eye clinics. Last year 3,500 treatments were given.

Hard Aground

For a few seamen, more trouble flows from a bottle than from any ocean. No man finds alcoholism easy to beat, but the sailor has added disadvantages in the struggle. When he swamps, there is usually no one close to him to help him bail out and get under way again. Before the Institute attacked the problem ten years ago, the alcoholic seaman was regarded as something of a comic figure, about whom little could be done. Through its Alcoholics Assistance Bureau, a great deal has been done. An expertly handled program of individual and group therapy, drawing upon the techniques of Alcoholics Anonymous and the rehabilitation facilities of New York City, has helped hundreds of men regain their lives as able seamen.



Lost and Found: 11,000

In 1955, the Missing Seamen Bureau located its 11,000th man after a five-year search. Robert X, like many of the others the Bureau has reunited with family and friends, had last been heard from many years ago. The clue: "He might have gone to sea."

Thanks to perseverance, system and a good grapevine that covers the entire seafaring world, the Missing Seamen Bureau has not often in its 40-year history had to give a man up as lost.

Since it is seldom only an accident that a man loses touch with the folks back home, the Bureau's function is more than that of a waterfront Sherlock Holmes. Respect for the feelings and privacy of those involved has led the way to success in most cases, and each year it earns for the Bureau countless letters from people all over the world who want to share dividends of a new-found happiness with those who helped create it.

At the close of 1955, the Bureau was working on 1,500 cases, with an average of one new request coming in each day.

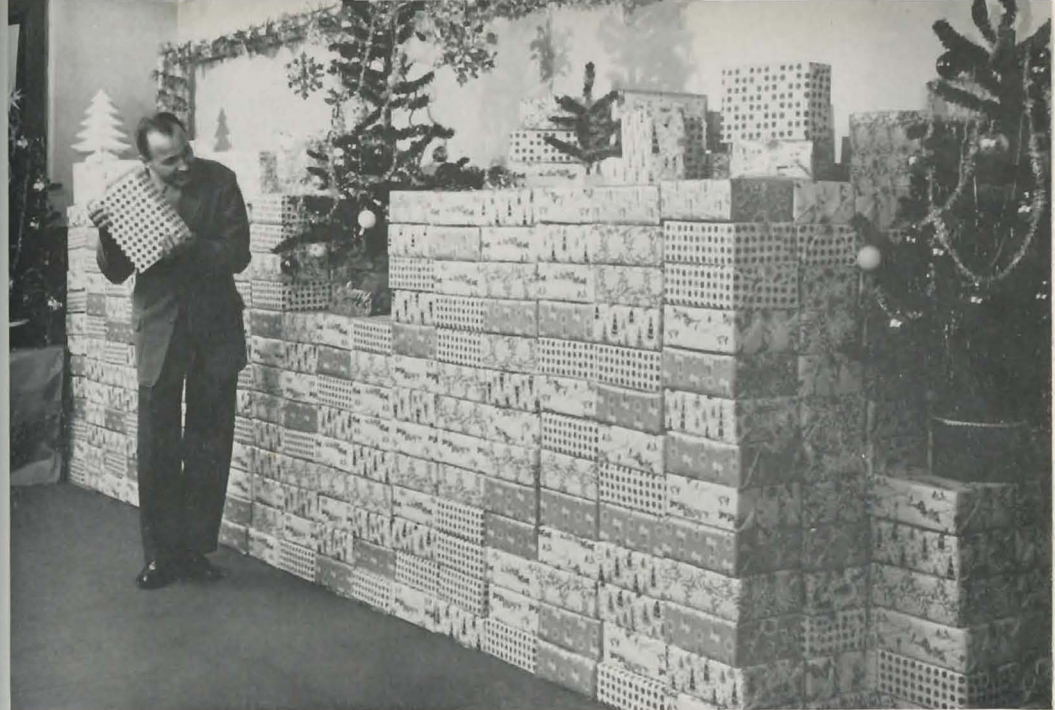


Bearings

At sea the sailor has a definite port to reach and he has stars and charts to guide him there, but ashore this beautiful simplicity is soon lost. The weather he finds no match for the unpredictability of people, and modern living confronts him with a welter of stars and charts, street signs and demands, and it is often difficult for him to pick out the true course.

The chaplains at the Institute do all they can to help solve the specific problem that prompts a seaman to seek counsel. Once a few sound bearings are established, good seamanship does the rest.

Daily religious services were held throughout the year at the Institute's Chapel. A full-time chaplain was assigned to the U. S. Public Health Hospital at Staten Island, and daily visits were made to other hospitalized seamen. A new chaplain's office near the busy third floor Game Room was set up during 1955.



Remembering Christmas

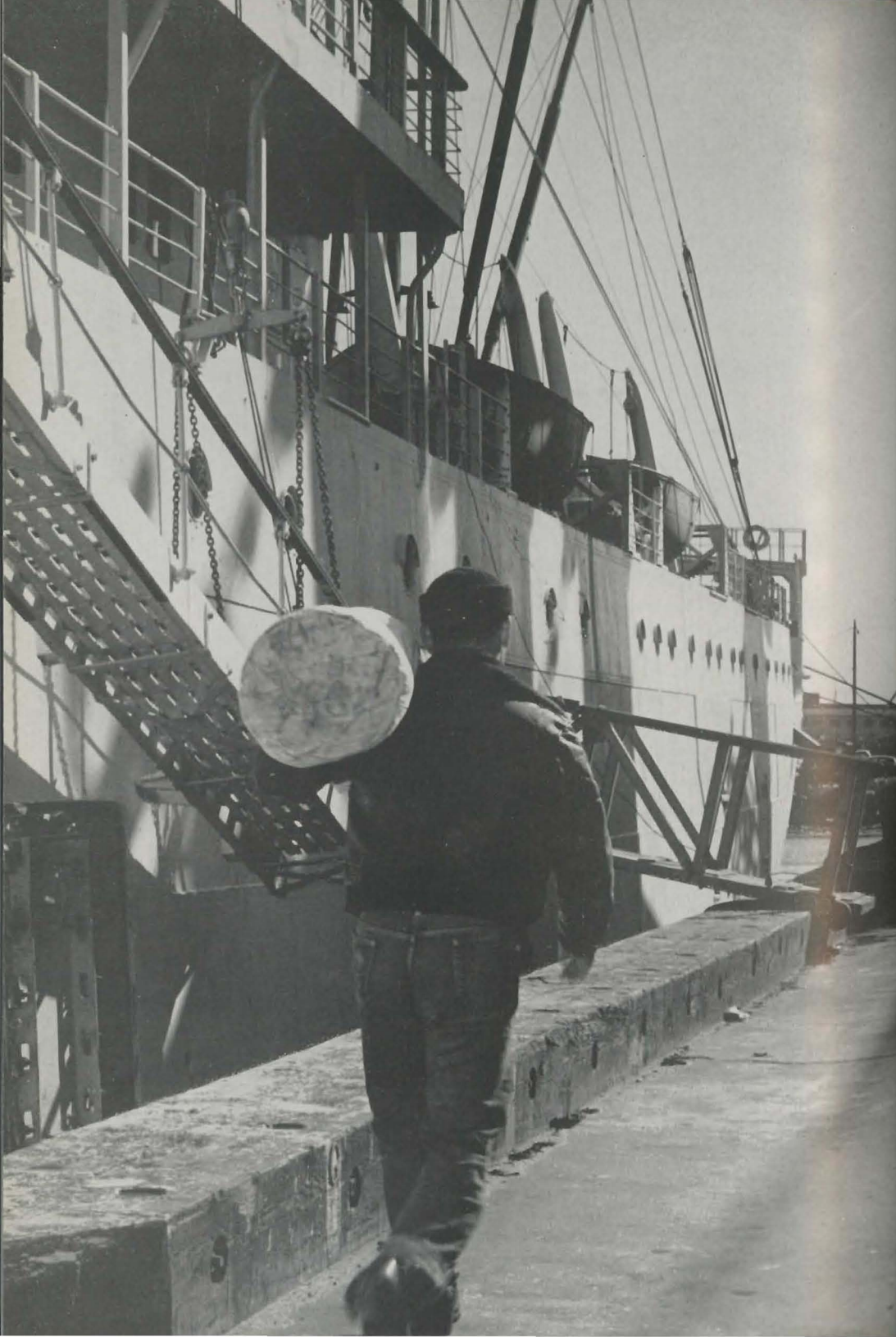
Last December 25th, as in years past, many a sailor out on the cold sea gained the real sense of Christmas as he unwrapped a small package he hadn't expected to get. Inside, individually gift-wrapped, were a sweater, slippers, a watch strap, a sewing kit, writing paper and pen, candy, a game, a book and a comb and brush set.

These were useful gifts, yet the sailor did not value them for the few dollars they were worth, but for the fact that strangers had done so much to create a smile they wouldn't see. In this was suggested some of the miracle of Christmas, and for no smaller reason did so many hundred seamen in fore-castles all over the world sit down and write their thanks to the Institute.

This huge Christmas project of assembling and distributing 7,000 gift packages to seamen was handled at 25 South Street by the Women's Council (formerly called the Central Council of Associations). After coordinating the needles of knitters all over the country who turned out more than 11,000 garments—socks, sweaters and scarves—this volunteer group spent two months preparing the boxes, which Institute Ship Visitors placed aboard vessels scheduled to be on the high seas or in foreign ports on Christmas Day. Boxes also went to men confined to marine hospitals and to guests at 25 South Street.

The Women's Council also provided hostesses at parties for seamen held throughout the year.





New Ships and New Faces

While 1955 was not a banner year for the private American merchant fleet, which dipped below its 1939 level of 1,000 ships, it was a year that foretold far-reaching and exciting changes in the maritime industry.

The St. Lawrence Seaway was approved, promising the United States a tremendous new coastline and a new vista for the industrial Midwest. Dramatic commercial acceptance of the roll-on, roll-off ship during 1955 promised to make marine transport a vital link in American rail and highway systems. Congress put shipbuilders to work on a program of modernization for the U. S. flag fleet and at the same time adopted a trade program which begins to breach the tariff walls that have historically blocked the growth of international trade and shipping.

These are only some of the factors that point to active years ahead for the merchant marine. As trade restrictions disappear, more ships will carry more cargo than ever before in history.

Ships will have a greater task to perform than before, but of necessity they will perform it in the same general way, still requiring those who sail them to spend most of their time away from home.

This fact has held the historic challenge of the Seamen's Church Institute of New York and this is its challenge for the future.

The ships of the future will be shaped by a different technology, and the sailor by a different sociology. As always, the Seamen's Church Institute stands ready to keep pace with the future in meeting the important human needs of those between ships in New York.

Summary of Services to Merchant Seamen



1955 January 1 to December 31

253,709	Lodgings
47,154	Pieces of baggage handled
841,270	Restaurant meals
311,652	Newsstand sales
27,296	Calls at laundry, barber and tailor shops
4,999	Attendance at 515 religious services at Institute and U.S. Public Health Service Hospitals
27,045	Personal Service interviews
3,612	Credit loans to 1,956 individual seamen
1,003	Pieces of clothing distributed through Slop Chest, including 144 knitted articles prepared by the Women's Council
3,544	Treatments in Medical, Eye, Ear-Nose-Throat and Dental Clinics
70,500	Total attendance at movies, concerts and sports
110,000	Attendance in Game Room
338	Missing seamen located
4,575	Jobs secured for seamen
24,069	Attendance in Janet Roper Club
12,179	Attendance in Seamen's Lounge
1,729	Visits to ships by Institute Representatives
4,799	Transfers of seamen's earnings to banks
49,229	Attendance of seamen readers in Conrad Library; 13,087 books and 129,500 magazines distributed
2,165	Attendance at sessions of Merchant Marine School
7,989	Incoming telephone messages for seamen
11,425	Knitted articles for 6,672 Christmas boxes and 400 comfort kits, convalescent packages and birthday gifts prepared by the Women's Council

Income and Expenditures

1955 Year ending December 31

GROSS INCOME FROM OPERATED DEPARTMENTS		\$ 813,506.24
OPERATING EXPENSES OF INSTITUTE		
Payroll	\$ 797,167.64	
Food and Merchandise	203,071.97	
Supplies	61,703.67	
Heat, Light and Power	51,312.23	
School Books and Certificates	214.10	
Legal and Auditing Fees	1,706.99	
Repairs, Renewals and Equipment	10,950.06	
Insurance	21,481.80	
Publicity and Printed Matter	12,199.67	
Telephone Service	6,175.46	
Social Security Taxes	16,294.20	
Pension Plan Expenses	28,456.71	
Public Relations Expense	9,362.26	
Miscellaneous	52,181.97	
	<u>\$1,272,278.73</u>	
RELIGIOUS AND PERSONAL SERVICE DEPARTMENT		
Salaries, Expense and Relief	153,966.61	1,426,245.34
(EXCESS OF EXPENDITURES) OVER INCOME FROM OPERATED DEPARTMENTS		\$ (612,739.10)
DEDUCT INCOME FROM ENDOWMENTS, BANK BALANCES, ETC.		
General Purposes	\$ 100,455.70	
Religious and Social Service	3,649.81	
Personal Service	15,131.28	119,236.79
(DEFICIT) FROM INSTITUTE OPERATIONS		\$ (493,502.31)
CONTRIBUTIONS FOR GENERAL PURPOSES		
General Contributions	\$ 148,856.95	
Contributions from the Diocese of New York and the Bishop's Discretionary Fund	17,755.00	
Special Contributions and Income from Estates	245,363.81	
Proceeds from Benefit Performances	9,904.20	
	<u>\$ 421,879.96</u>	
PERSONAL SERVICE		14,469.41
		<u>\$ 436,349.37</u>
TRANSFERS from Special Funds to Cover		
Clinic Expenditures	2,000.00	438,349.37
(EXCESS OF OPERATING DEFICIT) OVER CONTRIBUTIONS AND TRANSFERS FROM GENERAL (UNRESTRICTED) AND SPECIAL FUNDS TO COVER EXPENDITURES		\$ (55,152.94)

() Denotes red figures

To the Board of Managers, Seamen's Church Institute of New York:

We have examined the accounts of the Seamen's Church Institute of New York for the year ended December 31, 1955. In our opinion, based on such examination and information furnished us, the attached statement of income and expenses sets forth correctly the results of operations of the Institute for the year 1955.

March 9, 1956

HORWATH & HORWATH

Trust Funds Committee Report



1955 Year ending December 31

Summary of Assets

Bonds	\$ 251,351.92	
Stocks	2,535,453.98	
Mortgages	2.00	
Cash on Deposit		
Bank of New York	229,331.08	
		<u>3,016,138.98</u>

Summary of Funds

A. Unrestricted Fund	\$1,840,477.62	
B. Endowment General	708,508.56	
C. Religious and Social Service	90,326.91	
D. Social Service Relief	376,825.89	<u>3,016,138.98</u>

Details of Above Funds

A. UNRESTRICTED FUND:

Principal and Interest Available for the General Use of the Institute.....	1,840,477.62
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B. ENDOWMENT FUNDS, GENERAL, AND FUNDS FOR DESIGNATED PURPOSES:

Anonymous	\$10,000.00	
Mrs. S. R. Bartholomew, Pottsville, Pa.	500.00	
Estate of Mary W. C. Bayard	5,000.00	
Estate of Louis B. Bonnett	2,500.00	
Estate of Ellen W. Brown, in memory of her father, Captain David S. Babcock of the clipper ship, <i>Young America</i>	1,000.00	
Mrs. B. P. Cole, Cleveland, Ohio	200.00	
Gift from Mrs. Martha Thomas Comstock, for a Red Letter Day as a tribute to her husband, Mr. Stephen Estes Comstock	9,240.00	
Gift from Mr. Stephen Estes Comstock, Mrs. Martha Thomas Comstock, and their children, for the endowment of a Red Letter Day in memory of Stephen Thomas Comstock	18,000.00	
Gift from Miss Frances M. C. Cummings, from the estate of her father, Frederick A. Cummings, in memory of his father, Charles F. Cummings, and his grandfather, Thomas P. Cummings.....	100.00	
<i>Carried forward</i>	\$ 46,540.00	<u>\$1,840,477.62</u>

<i>Carried forward</i>	\$ 46,540.00	<u>\$1,840,477.62</u>
Frances Goodhue de Peyster Fund	17,000.00	
Estate of Amelia P. Dixon	300.00	
Estate of Arlita L. Eisendrath	12,476.16	
Gift of Wilson Farrand, in memory of Mrs. Farrand ..	1,000.00	
Estate of Sarah D. Gardiner	5,000.00	
Gift from friends, to establish the James French Memorial Fund	364.00	
Hamilton Grant Endowment from the estate of Marriam A. Grant, in memory of her husband ...	3,335.01	
Mabel West Haglund, in memory of her grand- parents, Robert and Laura Green	5,000.00	
Estate of Mary M. Holzmaister	5,000.00	
Captain Radcliffe Hicks Fund	3,067.00	
Henry Lee Hobart Memorial Fund	1,000.00	
Helen F. Hubbard Fund	19,300.00	
Estate of Lydia Butler Jaffray	160,969.21	
Estate of Annie C. Kane, in memory of Annie Schmerhorn Kane	1,000.00	
Henry E. Kummel and Anna Titus Van Nostrand Fund	16,000.00	
Estate of Sophia E. Lee	420.00	
Estate of Annie E. Mahnken	1,900.00	
Gift in memory of Charles H. Marshall, from his family and friends	10,000.00	
Mrs. George H. Martin Memorial Fund	500.00	
Nellie Keeling Mills, in memory of her father, Samuel Miller Mills	4,931.78	
Estate of John A. McKim	10,000.00	
H. C. Munger Fund	8,609.81	
Henry Nichols, known as the Archibald B. Nichols Memorial Fund	25,000.00	
Fanny Norris, in memory of her father, Joseph Norris (income to provide for Red Letter Day) ..	12,620.30	
William Decatur Parsons, in memory of his father and mother, William H. Parsons and Anna Pine Decatur Parsons	10,000.00	
Alice M. Patten	22,050.74	
William D. Quackenbush, wife and daughter, Janet Rathbone Fund	500.00	
Kate S. Richardson	15,000.00	
Estate of Ellen N. Robie	50,000.00	
Estate of Edith St. L. Saunders, in memory of her father, Daniel Saunders	100.00	
Estate of Mary C. Scrymser	1,000.00	
The Frank Sullivan Smith Memorial Fund	11,690.00	
Charles H. Tissington	100,000.00	
Estate of Nathaniel L. McCready	100.00	
"C. A. R." Memorial (income to be used for some needy object)	1,000.00	
Frederick M. Dearborne Memorial	554.03	
Charles E. Potts (income to be used for the main- tenance of the rooms in the building now or any time hereafter maintained by the Institute known and designated as the Isabella Potts and Philip Ruprecht Room)	28,238.30	
	22,337.24	
<i>Carried forward</i>	\$ 633,903.58	<u>\$1,840,477.62</u>

<i>Carried forward</i>	\$ 633,903.58	\$1,840,477.62
Charles E. Rhinelander, in memory of his wife, Matilda F. Rhinelander	26,317.29	
Fund given by Colonel and Mrs. Arthur Frederic Schermerhorn, in memory of his father and mother, George Stevens Schermerhorn and Julia M. Gibert Schermerhorn (to be applied exclusively to the maintenance and lighting of the Cross surmounting the Institute Building, 25 South St., New York City).....	7,368.84	
Estate of Blanche E. Waycott, to be known as the Waycott Memorial Fund	9,000.00	
Estate of Mary Campbell Wilcoxon (income to be used to provide Christmas dinners for seamen)...	300.00	
Estate of Kate Louise Hodges Williams.....	31,618.85	708,508.56

C. RELIGIOUS AND SOCIAL SERVICE:

William Waldorf Astor Trust (income to be applied to the support of a missionary employed by the Society)	53,768.41	
Edmund Lincoln and Louisa Van Rensselaer Baylies Chapel Fund (income to be applied to chapel expenses)	4,000.00	
Gerard Beekman, in memory of his brother James William Beekman (income to be used to be- friend the seamen who make use of the room dedicated to his brother)	17,880.37	
Chapel Flowers (income to be used for altar and hospital flowers)	8,002.44	
John Davenport (income to be applied to the pur- chase of books for distribution among seamen)	2,193.09	
Roxy M. Smith, in memory of her husband, W. V. R. Smith (income to be applied to giving annually an entertainment for seamen on the birthday of W. V. R. Smith, Aug. 2).....	2,193.09	
Estate of Madeline S. Krischker	500.00	
Estate of Bonnie Wallace LeClear.....	1,789.51	90,326.91

D. SOCIAL SERVICE RELIEF:

Endowed Bedrooms, given by:		
Barber Steamship Lines, Inc., in memory of Herbert Barber	4,000.00	
Beekman Family Association, in memory of Gerard Beekman	4,000.00	
Walter K. Belknap, in memory of Mr. and Mrs. James H. Aldrich	4,000.00	
Mrs. F. Kingsbury Curtis, in memory of George W. McLanahan	4,000.00	
William Harris Douglas, in memory of William Erskine Douglas	8,000.00	
Helen L. Fairchild, for Charles Stebbins Fairchild..	8,000.00	
F. K. Hascall, in memory of Mr. and Mrs. Harry Wearne	4,000.00	
<i>Carried forward</i>	\$ 36,000.00	\$2,639,313.09

<i>Carried forward</i>	\$ 36,000.00	\$2,639,313.09
Elizabeth F. Jenkins, to endow a seamen's room, as a memorial to my father, Henry T. Jenkins ..	4,000.00	
Mrs. Edward McClure Peters, in memory of Edward McClure Peters	4,000.00	
C. H. Ludington	4,000.00	
Howland Pell	4,000.00	
Estate of Bonnie Wallace LeClear.....	4,000.00	
Katherine Wolfe Ambrose Schradly, in loving memory of John Wolfe Ambrose	8,000.00	
Estate of Amy Low Huntington	8,000.00	
	<hr/>	72,000.00
J. Hooker Hammersley Boat (for purchase or opera- tion of a boat, and in the meantime income to be used for relief work).....	8,408.52	
Emily H. Bourne (income to be used in common with that of the Morrill Foundation).....	5,263.44	
Mary LeRoy King (income to be used in common with that of the Mansfield Fund).....	4,036.29	
Mansfield Memorial, established January 1926, by friends, especially the members of the Seamen's Church Institute Associations, to commemorate the thirtieth anniversary of the Rev. Archibald Romaine Mansfield, D.D., Superintendent, and in recognition of his years of service to this Society and to seamen	30,209.01	
Walter Mathison Fund (income to be applied exclusively to the relief of destitute mariners and those dependent upon them who may have been left destitute by their death while follow- ing the sea)	13,132.63	
Hosier Morgan (income to be used in common with that of the Morrill Foundation).....	1,900.90	
Morrill Foundation, in memoriam of the late Captain Charles Montgomery Morrill (income to be applied exclusively to the relief of destitute mariners and those dependent upon them who may have been left destitute by their death while following the sea)	19,558.07	
Captain William Wilson Owen Memorial (income to be used for destitute seamen)	250.00	
Ramage Endowment (income to be used for the maintenance of dependent seamen)	3,316.00	
Estate of Mary A. L. Newton.....	500.00	
Henry F. Homes Estate	4,907.46	
Captain Edward B. Cobb Fund, given by the Will of Augustus G. Cobb, in memory of his father..	197,421.82	
Janet Roper Memorial Fund	5,921.75	
Edith and Maude K. Wetmore (in memory of their father and mother, George Peabody Wetmore, and Edith M. K. Wetmore).....	10,000.00	376,825.89
	<hr/>	
TOTAL FUNDS		<u>\$3,016,138.98</u>

Changes in Funds,



1955

During year ended December 31

Assets as per report of December 31, 1954 \$2,840,504.19

Additions during 1955

GENERAL FUND—UNRESTRICTED:

Estates of:

Herman J. Becker	3,400.50	Louise G. Parrot.....	4,714.15
Virginia B. A. Clowes	100,000.00	Frank L. Platt	100.00
Alida Lansing Conover, in memory of her father, Edwin Degraw Conover, and her brother Gus- tavus Adolphus Conover	1,000.00	Mabel Larremore Pope..	10,000.00
Lawrence E. Emmons	100.00	Louise M. Saunders.....	1,352.61
Josephine Sargent Force..	9,900.95	Leicester Spaulding	10,000.00
Theodora Gordon	448.95	Albert F. Sulzer.....	767.55
Alice L. Hargreaves	27,148.07	Frederick E. Wiley.....	2,034.82
Edna E. Hixon	85.00	Sylvia A. H. G. Wilks....	14.84
Alice L. Lester	1,000.00	Gift from Mr. John S. Keegan	23,875.00
Joseph E. Lopez	10,815.33	Payments against Principal of Mortgage Interests	
Helen W. D. Mileham	5,000.00	<i>Estates of:</i>	
Ethel E. Miles	500.00	Edward McClure Peters..	5.25
William L. Miller.....	16.88	Olin Scott Roche.....	9,065.01
S. Adelina Moller.....	13,397.56	Belle J. Stewart.....	1,002.20
		Julia Treadwell	2,123.00
			<hr/>
			237,867.67

GIFTS AND LEGACIES FOR SPECIAL PURPOSES:

Endowment Funds General			
Mr. Stephen E. Comstock	9,000.00		
Miss Augusta de Peyster	1,000.00		
Mrs. John Hubbard	300.00		
Lydia B. Jaffray	2,371.88		
Walter Mathison	1,685.82		
Janet Roper Memorial	235.65	14,593.35	
		<hr/>	
		3,092,965.21	
Deduct Sundry Advances and Payments		76,826.23	
		<hr/>	
TOTAL TRUST FUNDS		\$3,016,138.98	

DATED—New York City, December 31, 1955

COMMITTEE ON TRUST FUNDS

DE COURSEY FALES, *Chairman*

CHARLES E. DUNLAP GEORGE P. MONTGOMERY
CLARENCE F. MICHALIS THOMAS ROBERTS

Investments examined and found to agree with foregoing account.

AUDITING COMMITTEE

JOHN H. G. PELL, *Chairman* LEONARD SULLIVAN

Committees of the Board of Managers

Elected January 26, 1956

EXECUTIVE

CLARENCE G. MICHALIS, *Chairman*

EDWIN DE T. BECHTEL FRANK GULDEN
CLEMENT L. DESPARD CLIFFORD D. MALLORY, JR.
CHARLES E. DUNLAP JOHN H. G. PELL
DE COURSEY FALES THOMAS ROBERTS
FRANKLIN E. VILAS

SPECIAL SERVICES TO SEAMEN

FRANKLIN E. VILAS, *Chairman*

ADRIAAN GIPS THOMAS L. HIGGINSON
ARTHUR Z. GRAY ELLIS KNOWLES
GERARD HALLOCK WALTER B. POTTS
LEONARD D. HENRY LEONARD SULLIVAN
DAVID P. H. WATSON

BUSINESS OPERATION

JOHN H. G. PELL, *Chairman*

GERALD A. BRAMWELL CHARLES E. SALTZMAN
THOMAS ROBERTS BENJAMIN STRONG, JR.
REAR ADMIRAL WILLIAM D. RYAN,
U.S.N.R., Ret. LEONARD SULLIVAN
EDWARD K. WARREN

EDUCATION AND EMPLOYMENT

CLEMENT L. DESPARD, *Chairman*

WILLIAM ARMOUR F. RICHARDS FORD
CHARLES W. BOWRING, JR. PAUL RENSHAW
VICE ADMIRAL CALVIN T. DURGIN,
U.S.N., Ret. JOHN S. ROGERS
JOHN JAY SCHIEFFELIN
EDWARD K. WARREN

LAW

EDWIN DE T. BECHTEL, *Chairman*

CHARLES B. BRADLEY CHARLES S. HAIGHT
DE COURSEY FALES GEORGE GRAY ZABRISKIE

WAYS AND MEANS

CLIFFORD D. MALLORY, JR., *Chairman*

EDWARD J. BARBER, JR. THOMAS L. HIGGINSON
LLOYD H. DALZELL W. LAWRENCE MCLANE
HARRY FORSYTH WALTER B. POTTS
ARTHUR Z. GRAY FRANKLIN E. VILAS
LEONARD D. HENRY ORME WILSON

TRUST FUNDS

DE COURSEY FALES, *Chairman*

CHARLES E. DUNLAP GEORGE P. MONTGOMERY
CLARENCE F. MICHALIS THOMAS ROBERTS

WOMEN'S COUNCIL

FRANK GULDEN, *Chairman*

GORDON KNOX BELL, JR. JOHN LEWIS MONTGOMERY
GERARD HALLOCK JOHN H. G. PELL
REAR ADMIRAL LAMAR R. LEAHY,
U.S.N., Ret. ALEXANDER O. VIETOR

Attorney: GEORGE GRAY ZABRISKIE

Board of Managers

Honorary President

RT. REV. HORACE W. B. DONEGAN, D.D., 1946

President

CLARENCE G. MICHALIS, 1924

Clerical Vice-Presidents

RT. REV. BENJAMIN M. WASHBURN, D.D.	1936	REV. ARTHUR L. KINSOLVING, D.D.	1949
RT. REV. CHARLES K. GILBERT, D.D.	1947	REV. JOHN E. LARGE, D.D.	1951
REV. FREDERICK BURGESS	1923	REV. JOHN M. MULLIGAN	1951
REV. ROELIF H. BROOKS, S.T.D.	1926	VERY REV. JAMES A. PIKE, D.D.	1952
REV. LOUIS W. PITT, D.D.	1941	REV. JOHN HEUSS, D.D.	1952

Lay Vice-Presidents

ORME WILSON	1910	THOMAS ROBERTS	1927
HARRY FORSYTH	1921	GERALD A. BRAMWELL	1942

Secretary and Treasurer:

THOMAS ROBERTS 1927

Assistant Secretary:

GORDON FEAREY 1949

Assistant Treasurer:

BENJAMIN STRONG, JR. 1948

CHARLES E. DUNLAP	1915	OLIVER ISELIN	1941
JOHN JAY SCHIEFFELIN	1936	WILLIAM ARMOUR	1942
THOMAS A. SCOTT	1924	CHARLES B. BRADLEY	1943
GEORGE GRAY ZABRISKIE	1938	CHARLES MERZ	1943
FRANK W. WARBURTON	1928	JOHN LEVINS MONTGOMERY	1943
DE COURSEY FALES	1932	LAMAR RICHARD LEAHY	1946
REGINALD R. BELKNAP	1932	CLARENCE G. MICHALIS	1947
JOHN S. ROGERS	1932	EDWARD K. WARREN	1947
CHARLES E. SALTZMAN	1933	CLIFFORD D. MALLORY, JR.	1947
FRANK GULDEN	1933	HERRBERT J. SEWARD	1947
CHARLES S. HAIGHT	1933	FRANKLIN E. MILAS	1948
EDWIN DE T. BECHTEL	1934	ADRIAAN GIPS	1948
RICHARD H. MANSFIELD	1937	WALTER E. POTTS	1949
CLEMENT L. DESPARD	1926	LEON K. DALZELL	1950
JOHN H. G. PELL	1936	LEONARD SULLIVAN	1950
GORDON KNOX BELL, JR.	1938	ALBERT ZABRISKIE GRAY	1950
GEORGE P. MONTGOMERY	1939	P. RICHARDS FORD	1951
ALEXANDER O. VIETOR	1939	THOMAS L. HIGGINSON	1951
CARLL TUCKER	1940	CALVIN T. DURGIN	1951
GERARD HALLOCK	1940	EDWARD J. BARBER	1952
CHARLES W. BOWRING, JR.	1941	WILLIAM D. RYAN	1952
ELLIS KNOWLES	1941	PAUL RENSHAW	1952
W. LAWRENCE McLANE	1941	LEONARD D. HENRY	1954
DAVID P. H. WATSON	1954		

Honorary Members of the Institute

JOHN MASEFIELD	1933
T. ASHLEY SPARKS	1912

Ex-Officio Members of the Institute

RT. REV. BENJAMIN M. WASHBURN, D.D.	1935	RT. REV. JONATHAN G. SHERMAN, S.T.D.	1948
RT. REV. JAMES P. DEWOLFE, D.D.	1942	RT. REV. CHARLES F. BOYNTON, S.T.D.	1950
RT. REV. LELAND W. F. STARK, D.D. 1954			

Director

REV. RAYMOND S. HALL, D.D. 1947