Annual Report 2005 — continuing a ministry begun in 1834

When mariners working on oceans and America’s rivers suffer lonesome separations and face sudden danger, they know SCV is there for them.
THE SEAMEN'S CHURCH INSTITUTE

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Executive Director: The Rev. Jean R. Smith, DD
Chairman: George M. Isdale, Jr.
Editor: Debra A. Wagner
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Chairman’s Message

Dear Friend of SCI,

SCI is in motion. Did you read that the Institute provided hundreds of immediate grants to mariners devastated by Hurricanes Katrina or Rita through SCI’s Mariners' Assistance Fund? Did you realize that our instructors in Paducah and Houston trained 1,438 mariners? Did you know that our chaplains and volunteers delivered an unprecedented 16,169 Christmas gifts to mariners?

While we boast about our longevity – 172 years old—we are retooling, restructuring and planning for a healthy future. Last year we undertook the hard and rewarding work of mission prioritization and establishment of a sound endowment policy. Both of these tasks are critical to the long-term viability and success of the Institute. We believe SCI’s programs of service, education, and advocacy will well meet the current and future needs of mariners working on the deep seas and on America’s inland waterways.

Please read about our exciting journey in this 2005 Annual Report. See what we have accomplished with your help. Thank you for your interest in our mission and your continued financial support.

George M. Isdale, Jr.
Chairman, Seamen’s Church Institute’s Board of Trustees

Executive Director increases leadership role

The Rev. Jean R. Smith, DD
Executive Director

In October 2005, Dr. Smith was appointed to the Board of The National Waterways Foundation, which is chaired by Joseph H. Pyne, President of Kirby Corporation. Dr. Smith also serves on the Board of the Life Saving Benevolent Association, North American Maritime Ministry Association, International Christian Maritime Association, Seafarers' and International House, and is a founding member of Seaport Speaks.

THE SEAMEN’S CHURCH INSTITUTE OF NEW YORK & NEW JERSEY

Founded in 1834 and affiliated with the Episcopal Church, the Seamen’s Church Institute of New York & New Jersey (SCI) is the largest, most comprehensive mariners’ agency in North America. Annually, its chaplains visit 3,400 vessels in the Port of New York and New Jersey and along 2,200 miles of America’s inland waterways. SCI’s maritime education facilities provide navigational training to nearly 1,600 mariners each year through simulator-based facilities located in Houston, TX and Paducah, KY. The Institute and its maritime attorneys are recognized as leading advocates for merchant mariners by the United States Government, including the Congress, the US Coast Guard, the Department of Homeland Security, as well as the United Nations, the International Maritime Organization, the International Labor Organization and maritime trade associations.
Our nation’s river mariners endure long periods away from home and family. Ministry on the River is the only program of pastoral care available to more than 30,000 inland mariners. SCI chaplains visit mariners onboard vessels from Pittsburgh to Houston. Congregations who support us become part of our River Friendly Church network.

Those who work at sea are far from community. They lack regular access to family, friends, police, lawyers, counselors, and even doctors.

Trained chaplains and ship visitors greet and offer hospitality to seafarers entering the Port of New York & New Jersey, visiting nearly 3,000 vessels each year. The staff and volunteers at SCI's International Seafarers' Center in Port Newark welcome over 57,000 seafarers, port workers, and truckers annually in a safe, friendly environment for relaxation, recreation, and spiritual refreshment.

Chaplains and staff provide social services and pastoral care to over 7,000 cruise ship workers at the New York Passenger Ship Terminal in Manhattan, the Brooklyn Cruise Ship Terminal, and at Cape Liberty in Bayonne, NJ.
Capital Campaign funds for International Seafarers' Center renovation

Throughout 2005, the Capital Campaign received $1.9 million in funding and pledges for renovations to SCI's International Seafarers' Center in the heart of Port Newark, NJ.

We are grateful to the Estates of Dr. John J. McMullen for his pledge of $500,000 and Sir Edwin A.G. Manton's gift of $225,000. The Institute joins their respective families in mourning the loss of these philanthropists in 2005.

When completed, the renovated Center will offer updated and enhanced services to seafarers entering the port including an Internet lounge, zoned access accommodating increased operating hours, a dedicated volunteer area, and refurbished conference rooms. The last renovation to the Center was in 1989, 29 years after its opening in 1960.

2005 STATISTICS

INTERNATIONAL SEAFARERS' CENTER, PORT NEWARK

<table>
<thead>
<tr>
<th>Service</th>
<th>Count</th>
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</thead>
<tbody>
<tr>
<td>Ships visited in the Port of NY &amp; NJ</td>
<td>2,886</td>
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<tr>
<td>Seafarers used SCI's International Seafarers' Center</td>
<td>13,342</td>
</tr>
<tr>
<td>Seafarers transported by SCI vans</td>
<td>34,024</td>
</tr>
<tr>
<td>Books and magazines placed aboard ships in port</td>
<td>33,615</td>
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<tr>
<td>Pounds of clothes donated to seafarers</td>
<td>10,636</td>
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<tr>
<td>Seafarers sought personal, pastoral, and vocational counseling</td>
<td>3,287</td>
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<tr>
<td>Loans or grants made to seafarers (not related to SCI's Katrina-Rita Hurricane relief for mariners)</td>
<td>95</td>
</tr>
<tr>
<td>Truckers used the International Seafarers' Center</td>
<td>3,398</td>
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<tr>
<td>Religious services held at the International Seafarers' Center</td>
<td>260</td>
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<tr>
<td>Port workers and others used the International Seafarers' Center</td>
<td>4,039</td>
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MINISTRY ON THE RIVER

<table>
<thead>
<tr>
<th>Service</th>
<th>Count</th>
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<tbody>
<tr>
<td>Mariners visited</td>
<td>1,881</td>
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<tr>
<td>Boats visited</td>
<td>347</td>
</tr>
<tr>
<td>Mariners counseled or assisted</td>
<td>154</td>
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<tr>
<td>Family members counseled or assisted</td>
<td>123</td>
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<tr>
<td>Books; videos; newsletters; and newspapers distributed</td>
<td>11,448</td>
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<tr>
<td>Bibles distributed</td>
<td>719</td>
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<tr>
<td>Volunteer hours logged in from Pittsburgh to New Orleans and the Gulf Region (Christmas-on-the-River; Easter-on-the-River): New York (SCI headquarters); and New Jersey (International Seafarers' Center)</td>
<td>8,694</td>
</tr>
</tbody>
</table>
In 2005, mariners received 16,169 handmade Christmas gifts. Over 3,500 knitters from every state, as well as members of River Friendly Churches, participated in making the gifts. The Institute distributes the Christmas gifts to seafarers coming into the Port of New York & New Jersey and to river mariners along 2,200 miles of America's inland waterways from Pittsburgh to New Orleans to Houston.

The tradition of gifts for mariners goes back to 1898 during the Spanish American War, when the Christmas-at-Sea program began. Today, the knitted items include hats, scarves, vests, and socks. They are collected year-round at the Institute's headquarters in Lower Manhattan where volunteers meet daily.

The following letters to SCI are representative of the thanks from those who received the gifts.

TO SEAMEN'S CHURCH INSTITUTE FROM A DEEP-SEA MARINER:
"At our last call at New York, you delivered to us 26 plastic bags with gifts for my men and me. I'd like to thank you and all diligent knitters for these unexpected presents and for their prayers for our safety as well as for your good wishes for the year to come. On December 24th, we celebrated our Christmas Eve with all our crew. At that time we were inside the Malacca strait, one of the places in the world most haunted by pirates. But we sailed under a good star and passed safely. We are all wishing you and all the persons who were caring and praying for us as well as your families some peaceful Christmas days and a happy year 2006 with best health and God's blessing."
Capt. W. Koehler and the crew of CMV "Antwerpen Express"

TO SEAMEN'S CHURCH INSTITUTE FROM AN AMERICAN RIVER MARINER:
"I had to work all of the Christmas holidays and New Years too. It is always very hard being away from my loved ones during the Christmas holidays. One thing that always helps is the kindness that is shown thru Seamen's Church and all of the children who send their fresh baked cookies and candy with their beautiful Christmas cards. I read every card that comes to our boat. Just looking at them and reading the words on them, I can feel the love in their message to us. There are times when we are many miles from a town and can't get a cell phone signal, cut off from the world. But when I get off watch and go to my room, there are some of the children's Christmas cards in full view to brighten my day."
Sincerely Yours,
Capt. Ralph S. Williams III, Relief Captain, M/V Martha May

2005 STATISTICS

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
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<tr>
<td>Volunteer hours by Christmas-at-Sea knitters</td>
<td>192,137</td>
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<tr>
<td>Hand-knitted gifts to deep-sea mariners</td>
<td>8,530</td>
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<tr>
<td>Hand-knitted scarves for America's river mariners</td>
<td>3,153</td>
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<tr>
<td>Additional gifts (including handmade cards for children and/or cookies) for America's river mariners</td>
<td>4,486</td>
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<tr>
<td>Total Gifts</td>
<td>16,169</td>
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</table>

On Christmas Day 2005, the crew of the P/O Nedloyd Columbo wore their Christmas-at-Sea gifts.

Members of the All Saints' Episcopal Church in River Ridge, LA packed homemade cookies, handmade children's cards, and other Christmas gifts for river mariners on December 11, 2005. They are part of SCI's River Friendly Church network.
SCI’s maritime education facilities provide navigational training to nearly 1,600 mariners each year through simulator-based facilities located in Paducah, KY and Houston, TX. The Institute’s instructors provide practical and relevant training specifically for inland, coastal, and deep-sea mariners. The training utilizes a computer-based simulation system through which instructors can re-create real-life scenarios. Instructors use this tool to improve a mariner’s navigational and bridge-management skills in a risk-free environment. Consistent and regular training creates a safer workplace and a greater awareness of America’s wondrous waterway system.

**SCI training prepares mariners for all crises**

Captain Les Grimm, Senior Manager of Vessel Operations at Ingram Barge Company, left his office in Paducah, KY for New Orleans the day after Hurricane Katrina hit. Ingram had approximately 105 barges either beached or damaged in a port practically destroyed by a hurricane.

Charged with assessing damage and repairs, Captain Grimm knew he faced an enormous challenge.

"How should I organize this effort? Using the Incident Command System [ICS] training that I received at Seamen’s Church, I quickly developed incident objectives and priorities, established an effective ICS structure, and started tasking company personnel for recovery," said Captain Grimm.

Since January 2005, SCI’s Paducah Center has offered ICS training, and over 200 mariners and shore-side personnel have taken the course. This collaborative effort between the US Coast Guard and SCI provided a venue for professional mariners to acquire the tools they needed in a crisis situation.

The incident does not have to be a hurricane or a major disaster for this system to work. It could be, for example, a pollution case, a barge taking on water, or a vessel grounding. SCI teaches mariners strategies and skills to successfully address any incident or crisis.

Captain Grimm gave this testimonial to SCI’s ICS training: "Approximately 36 barges were salvaged and we did not pull one fitting. We were able to accomplish our work quickly and efficiently," he said.

The Incident Command System training is offered at SCI’s Paducah and Houston Centers.
Deborah G. Blanchard, Esq. (right) discusses a seafarers' contract with the Rev. Marjorie Lindstrom, SCI chaplain.

2005 STATISTICS

400 hours dedicated to international advocacy
425 hours dedicated to SCI's Mariners' Assistance program
122 active cases including: working and living conditions issues; repatriation; immigration and shore leave; death and criminal/discipline

HIGHLIGHTS

developed policy working with the US Coast Guard and Justice Department to improve living conditions for seafarers who are material witnesses in environmental pollution cases

successfully opposed an amendment to the Coast Guard Authorization bill that would have eroded cruise ship workers rights by exempting their employers from paying penalties for failing to pay crews' wages

Douglas B. Stevenson, Esq. (center) speaking at the Connecticut Maritime Association's annual conference in Stamford that draws over 1,700 shipping executives from around the world.

Douglas B. Stevenson, Esq., Executive Officer, Law and Policy
Deborah G. Blanchard, Esq., Staff Attorney

The Seamen's Church Institute’s legal staff is unique to the maritime industry, providing legal research and policy, education, and advocacy for mariners. SCI's attorneys are frequently called upon to intervene directly in crisis situations.

SCI attorneys:
advocate for seafarers’ rights with the US and foreign governments, United Nations, the International Maritime Organization, and the International Labor Organization

provide legal advice and assistance to seafarers and port chaplains worldwide

work with the US Coast Guard and other agencies to develop and implement maritime security policies following the attacks of 9/11

issue memoranda and articles on mariners' rights

review legislation and international instruments for the US and foreign governments and maritime agencies

convene high-level roundtables and forums to help develop sound policies to protect merchant mariners

research seafarers' rights issues and publish seafarers' rights handbooks
SCI delivered immediate grants

The Seamen’s Church Institute of New York & New Jersey (SCI) was privileged to assist 316 inland and deep-sea mariners affected by Hurricanes Katrina and Rita as they began rebuilding their lives.

SCI’s chaplains continue to offer personal and pastoral support in New Orleans, Memphis, throughout the devastated region, and to Gulf mariners arriving in the Port of New York & New Jersey.

As one mariner wrote to the Institute, “Thank you for the check... I was not expecting the procedure to go so fast; it was amazing that there was no running around. You just don’t know how it helped us out. We are very thankful for the kindness and fast response. Thank everyone for us. God bless you all.”

All donations received by SCI for Hurricanes Katrina-Rita relief were distributed.

The Institute worked with the human resource departments of maritime companies to make grants and interest-free loans through SCI’s Mariners’ Assistance Fund through December 31, 2005. SCI provided grants to meet immediate needs such as hotel/motel expenses, clothing, furniture, medical costs, gas, food, home repair, and utilities.

SCI HURRICANE RELIEF DONATIONS TOTALED $155,377.92

$56,600 from corporations
$56,000 from foundations
$35,657.92 from individuals
$3,600 from organizations
$3,520 from parishes

We especially thank the following donors who each contributed more than $4,000:

Henry A. Petter Supply Co.; Marquette Transportation Company, Inc.; The Teekay Foundation; and Western Kentucky Navigation Co.

Only days after Katrina struck the Gulf Coast, SCI’s Executive Director, the Rev. Jean Smith, visited mariners in the region. Here on Sept. 12, onboard the M/V Christopher Parsonage (AEP River Transportation), northbound from the Gulf above Greenville, MS, she spoke with deckhands, Mike and John, who witnessed the Hurricane’s devastation.
28th Annual Silver Bell Award
Chelsea Piers, NYC
presented to
The Connecticut Maritime Association
In recognition of its success in bringing together the shipping community, government agencies, and the public to advance understanding of the worldwide maritime industry.
Over 1,000 guests helped raise $712,000 for the Seamen’s Church Institute.

6th Annual River Bell Award
Paducah, KY
presented to
The Men & Women of the Nation’s River Industry
In recognition of their exemplary preparation, resourcefulness and response in meeting the challenges posed by Hurricanes Katrina and Rita.
Over 250 guests helped raise more than $66,000 for SCI’s Ministry on the River.

Christmas-at-Sea Gala and Silent Auction
New York Yacht Club
Distinguished Service Award presented to
Christmas-at-Sea Volunteers
For their selfless, year-round efforts in sharing the warmth of the holidays with thousands of mariners calling on the Port of New York & New Jersey and along America’s inland waterways.
Over 230 guests helped raise more than $127,000 for the Seamen’s Church Institute.

Silver Bell Awardees
Back row: Mr. George M. Isdale, Jr., Chairman of SCI’s Board of Trustees and Sr. Vice President UBS Financial Services; the Rev. Dr. Jean R. Smith, SCI’s Executive Director; Mr. Richard du Moulin, Chairman of the Silver Bell Awards Dinner and President of Intrepid Shipping Inc.

Front row: Mr. Jim Lawrence, Chairman of International Marketing Strategies, the Administrator of the Connecticut Maritime Association’s Conference; Mr. Peter Drakos, Esq.; Heally & Baillie, LLP and President of the Connecticut Maritime Association; the Rev. Francis S. Cho, Chaplain; and Captain Michael Muldoon, Captain of the Miss Circle Line, Circle Line Statue of Liberty Ferry, Inc.

River Bell Awardees
Capt. Erma Honeycutt, Ingram Barge Company; Amanda Steele, Administrative Assistant, B & H Towing Company; Capt. Ernest “Shorty” Williams, Port Mate, Memco Barge Line; and Tom Smith, Vice President of Human Resources, Canal Barge Company, representing men and women of the river industry receive the 2005 River Bell Award.

Christmas-at-Sea Awardees
The Rev. Andy Moore (center) stands with representatives of over 3,500 knitters from every State in the nation who create gifts for Christmas-at-Sea.
## 2005 Financial Summary

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2005</th>
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<tbody>
<tr>
<td><strong>REVENUES</strong></td>
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<td></td>
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<tr>
<td>Net Operating Revenues:</td>
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<tr>
<td>International Seafarers' Center -</td>
<td>(5,635)</td>
<td>(43,455)</td>
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<tr>
<td>Port Newark Activities</td>
<td></td>
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<tr>
<td>Training Activities</td>
<td>(963,403)</td>
<td>(655,074)</td>
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<tr>
<td>(New York/Paducah/Houston)</td>
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<tr>
<td>Rentals &amp; Other Income</td>
<td>68,617</td>
<td>97,386</td>
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<td><strong>Net from Development Activities:</strong></td>
<td></td>
<td></td>
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<tr>
<td>Events</td>
<td>354,699</td>
<td>475,873</td>
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<tr>
<td>Other Development Activities</td>
<td>605,669</td>
<td>500,712</td>
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<td><strong>Net Investment Income</strong></td>
<td>1,009,954</td>
<td>834,362</td>
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<td><strong>OPERATING EXPENSES</strong></td>
<td>$3,668,393</td>
<td>$4,273,916</td>
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<td>Management &amp; General Administration</td>
<td>1,664,802</td>
<td>2,087,688</td>
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<td>International Seafarers' Center</td>
<td>1,167,618</td>
<td>1,196,886</td>
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<td>Law &amp; Assistance</td>
<td>425,714</td>
<td>558,392</td>
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<td>Western Rivers Operations</td>
<td>219,864</td>
<td>227,201</td>
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<td>Development</td>
<td>190,396</td>
<td>203,749</td>
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The information has been extracted from the financial reports of the Seamen's Church Institute. Copies of the 2005 Audited Financial Statements may be obtained by writing to:

241 Water Street  
New York, NY 10038  

The Rev. Andy Moore, Director, International Seafarers' Center, Port Newark offers communion aboard their vessel.
We deeply appreciate all donors listed on the following pages. Without their support, SCI could not deliver comprehensive services to deep-sea, coastal, and America’s river mariners. While we are blessed to have an endowment, those funds ensure that future generations of mariners will receive the same high level of service from the Institute. To be today’s premier maritime mariners’ service agency in North America, we need the support of every donor listed.

We thank each and every one of you for your contribution.

The Rev. Jean R. Smith, DD, Executive Director
George M. Isdale, Jr., Chairman SCI Board of Trustees
Richard T. du Moulin, Chairman, Development Committee, SCI Board of Trustees

Major Donors

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<th>ST. NICHOLAS SOCIETY</th>
<th>THE COMMODORE CLUB</th>
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<td>($25,000 and Over)</td>
<td>($10,000 to $24,999.99)</td>
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<td>Mrs. C. Robert Allen III</td>
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<td>Willis Re Inc.</td>
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MEMCO Challenge raises $125.00 for service to river mariners

SCI thanks Mark Knay and MEMCO Barge Lines for taking the matching grant concept and turning it into a springtime challenge that netted $125,000 for Ministry on the River.

The response from inland and coastal maritime companies resulted in $75,000 in support. MEMCO pledged $50,000 if others would contribute a like amount.

Here is the result:

MEMCO: $50,000
Kirby Corporation: $20,000
Ingram Barge Company: $20,000
Cenac Towing Co., Inc.: $10,000
Crounse Corporation: $10,000
Grifco Transportation Ltd.: $5,000
Megafleet Towing Company, Inc.: $5,000
Canal Barge Company, Inc.: $5,000

Mark K. Knay, President of MEMCO Barge Line, has served on the River Bell Luncheon Committee since its inception in 2000.
THE JOSEPH CONRAD ASSOCIATES
($5,000.00 to $9,999.99)

American Roll-On Roll-Off Carriers, LLC
Anonymous
Atlantic Mutual Companies
B & P International - Marine Division,
Arthur J. Gallagher & Co. of New York, Inc
Mr. Richard S. Berry and
Mrs. Lucy Commoner
Capital Counsel, LLC
Commonwealth Business Media, Inc.
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Dewey A. Houston
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Hurricane Katrina work
George M. Isdale, Jr.
Katrina Relief
Katrina Victims
Katrina
Katrina Relief
Katrina Victims
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Charles Wm Lee, Jr.
Liz and Chip Loomis
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Capt. George Maier
Sister Joy Manthey
Sr. Joy Manthey’s Ministry on the River
Mariners
Mariners affected by Hurricane Katrina
Mr. and Mrs. Dan Martin
Willet James Middleton
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Merchant mariners
Ministry on the River
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Rev. Jim Wilkinson’s chaplaincy
work with MOR
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WWII merchant seamen
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Your 75th Birthday
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J.G. Allen
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